

The Greater Casa Grande Chamber of Commerce BIZ Outlook Luncheon



PINAL ♦ COUNTY
wide open opportunity

County Vision

Pinal County Government provides progressive and proactive leadership in the areas of economic development, state-of-the-art technologies, growth management and public services to promote healthy and safe communities.

County Mission

Pinal County Government protects and enhances its citizens' quality of life by providing public services in an ethical, efficient and responsible manner delivered by a motivated, skilled and courteous workforce.

County Priorities and Strategic Goals

Regional Leadership

Pinal County will provide leadership through proactive involvement in both county-specific and regional issues (including growth, public safety, healthcare, transportation, education, environmental concerns and economic development).

Growth

Pinal County will effectively coordinate land use (growth area), environmental planning (energy, water), open space, transportation, economic development and housing to guide growth in Pinal County for sustainable communities, as evidenced by:

- By 2011, people who want to develop and build in Pinal County will have access to understandable, predictable and clearly articulated land use policies (including the Comprehensive Plan, the Zoning Code and the permitting process) and experience decisions that are timely and responsive.

Growth (continued)

- By 2010, 90% of Site Plan Reviews will be approved within 90 cumulative working days of staff review time.
- By 2010, 90% of Commercial Site Plan Reviews will be approved within 90 cumulative working days of staff review time.
- By 2011, Pinal County will issue permits in a time frame consistent with contiguous counties.
- By 2011, 70% of individuals requesting Plan Reviews and Permits will report that the County's services are timely and responsive.

Growth (continued)

- During the current recession, the County will review department operations and inter-related systems, such as the justice systems, land valuation and its healthcare delivery system to streamline processes, gain efficiencies and improve the County's position for the next wave of growth.

Public Safety

Pinal County will foster safe neighborhoods and communities and will provide residents and court users with effective and timely court services, as evidenced by:

- By 2010, have an overall crime rate of less than or equal to the national average crime rate as published by the FBI Uniform Crime Report.
- By 2010, decrease law enforcement response time from 15 minutes to 10 minutes for Priority 1 emergency calls.
- By 2010, there will be a 10% increase (from 80% to 90%) in clearance rate of non-capital criminal cases within 180 days.
- By 2010, achieve accreditation for the Adult Detention Facility resulting in:

Public Safety (continued)

- A reduction of inmate suicides to 0.
 - 100% of remanded juveniles receiving required educational curriculum.
 - A 5% increase (from 68% to 73%) of correctional costs recovered from non-County (ICE) funding.
 - 75% of inmates with an identified mental health condition will maintain or improve their mental health status.
-
- By 2012, there will be a 10% decrease (from a 5.46 incident rate to a 4.91 incident rate) in the incident rate for industrial injuries at the Adult Detention Facility.

Healthcare

Pinal County will provide residents with quality, accessible healthcare. “Building Healthy Communities” is a model that includes a full continuum of care that promotes healthy lifestyles and prevention while encompassing both outpatient and institutional care. Further progress toward implementation of “Building Health Communities” will be evidenced by:

- By 2012, there will be an increase in the vaccination rate of all 24 month-old children from 58% to 80% (the 2009 rate increased from 43% to 58%)
- By 2012, there will be an increase in the number of licensed healthcare facilities:

Healthcare (continued)

Facility	From	To
Hospitals	1	2
Skilled Nursing Homes	1	2
Outpatient Clinics	46	51

- By 2012, there will be an increase in the number of physicians from 75 per 100,000 to 82 per 100,000; an increase of 10%.
- By 2012, the percentage of students who use alcohol, marijuana, methamphetamines and prescription medications in grades 8, 10 and 12 will be less than or equal to the state average, as published by the Arizona Criminal Justice Commission, Arizona Youth Survey. Current rates are:

Healthcare (continued)

Type	Grade 8	Grade 8	Grade 10	Grade 10	Grade 12	Grade 12
	County	State	County	State	County	State
Alcohol	29.5%	23.2%	41.6%	37.7%	52.8%	46.8%
Marijuana	11.3%	7.6%	15.9%	15.1%	20.5%	18.7%
Methamphet- amines	0.3%	0.4%	0.5%	0.6%	1.8%	0.8%
Prescription Drugs	10.9%	8.6%	14.3%	12.2%	13.8%	13.1%

Transportation

Pinal County will provide residents and the traveling public with quality, maintained roads and will expand its multi-modal (public transportation, personal vehicle, etc.) transportation capacity and diversify funding sources to provide residents with a greater range of alternative travel means, as evidenced by:

- By 2010, 80% of County dirt roads (excluding designated primitive roads) will be maintained on a frequency of once every four weeks.
- While faced with reduced federal and state transportation funding, Pinal County remains committed to increasing paved roads by adding at least 10 miles of paved lanes each year.

Transportation (continued)

- By 2011, Pinal County will have implemented the Rights-of-Way preservations for the Regionally Significant Routes for Safety and Mobility Plan.
- By 2011, 15% of unincorporated County paved roads will have a rating of “good” or “better” with less than 10% having a substandard rating.
- By 2011, Pinal County will convert dirt and gravel roads to chip-sealed roads by 30 miles per year.
- By 2012, adopt the Pinal County Transit Study.

Jobs and Economic Development

Pinal County Government will work collaboratively with regional governments to promote the creation of jobs that provide a more diversified economy for sustainable communities, as evidenced by:

- By 2012, there will be a 5% increase (from 55% to 60%) of Pinal residents working within the County.
- By 2012, jobs within Pinal County will be diversified by sectors:

Jobs & Economic Development (continued)

<u>Industry</u>	<u>2008</u>	<u>2012</u>
Federal Government	2.8%	2.8%
State and Local Government	34.4%	29.9%
Trade, Transportation, and Utilities	17.6%	18.0%
Information	.6%	1.0%
Financial Activities	2.9%	2.9%
Professional and Business Services	6.6%	7.0%
Educational and Health Services	8.2%	10.0%
Leisure and Hospitality	8.8%	8.8%
Other Services	3.1%	3.1%
Mining and Construction	7.5%	8.0%
Manufacturing	7.5%	8.5%

Financial Responsibility

Pinal County will continue to be fiscally responsible through the current recession, as evidenced by:

- By 2010, maintain a balanced budget.
- By 2010, the Pinal County Board of Supervisors will approve a budget that ties the level of funding to a level of expected performance for all county offices and departments.
- By 2011, maintain the financial rating of “A” as determined by Standard and Poor’s Indices.

Accountability

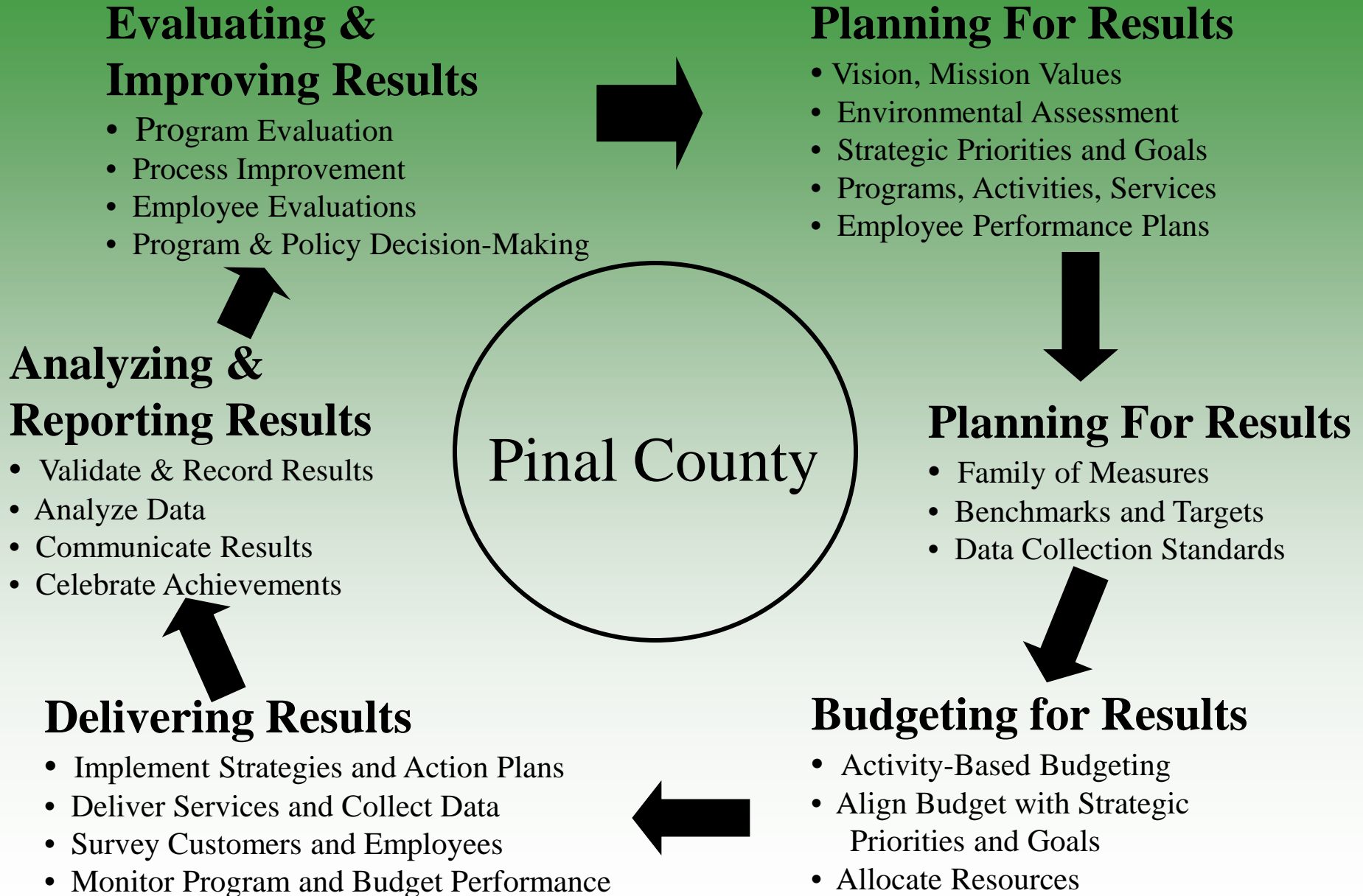
Pinal County will provide public information on the County website and through other media sources so its residents will know what services they receive from the County and the value they receive in return for the taxes they pay, as evidenced by:

- By 2010, Pinal County residents will have access to County financial and performance information via the web.
- By 2010, the County will increase the number of electronic forms available online from 449 to 494 and the number of transactions citizens can conduct online from 24 to 28.

Accountability (continued)

- By 2010, 50% of survey respondents will report that they know what services the County provides.
- By 2010, 80% of survey respondents say they value the services they receive from the County in return for the taxes they pay.

Integrated Accountability





Pinal County

“Growth Planning Initiative”

15 Point Plan Created in 2005

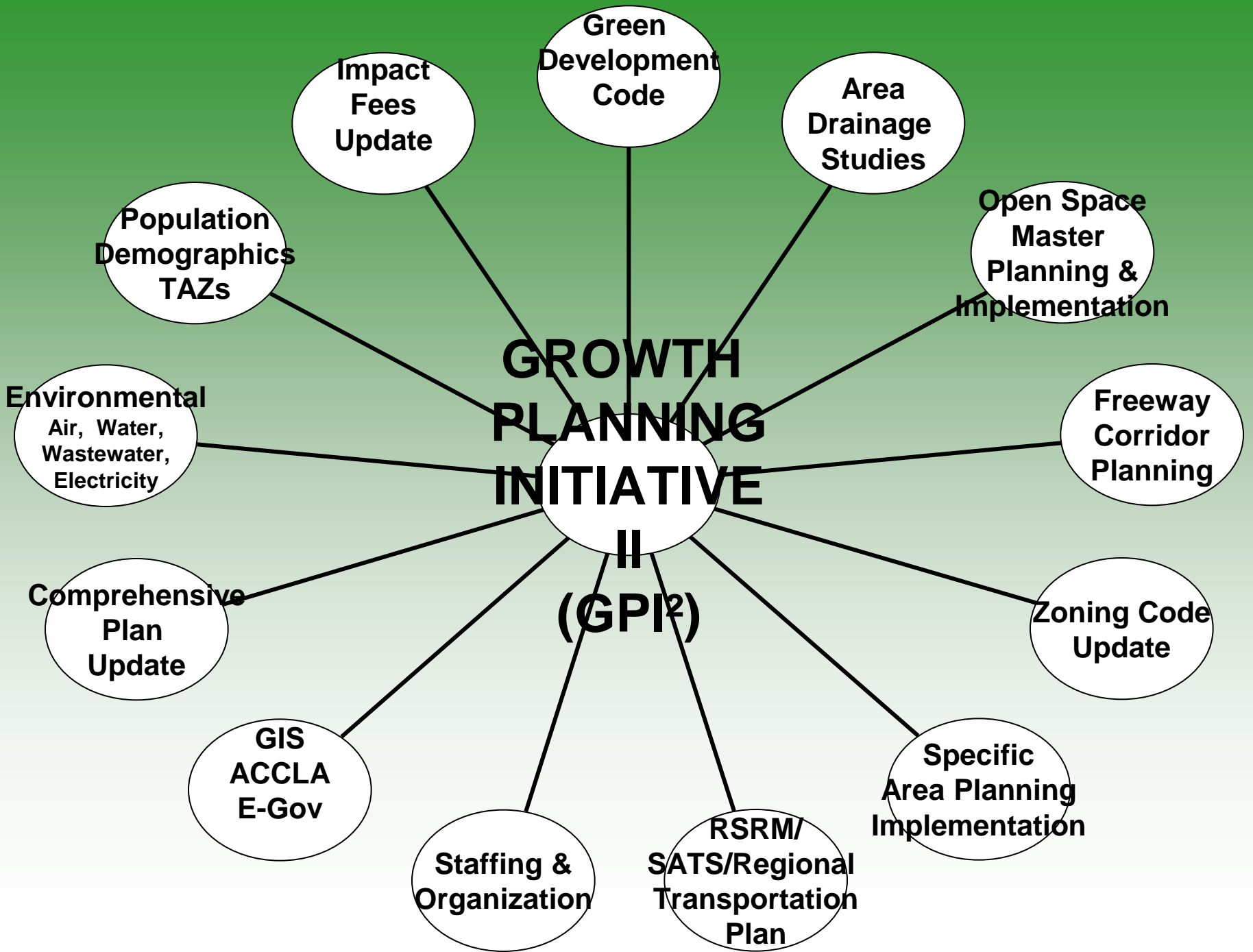
1. Impact Fees - *Completed*
2. Planning Review Fees Updated - *Completed*
3. Pinal Trails Master Plan - *Completed*
4. Open Space Master Plan - *Completed*
5. Comprehensive Plan Update – *In Process*
6. Specific Area Plans - *After Adoption of Comp Plan*
7. Freeway Corridor Planning – *In Process*
8. Small Area Transportation - *Completed*

Pinal County

Growth Planning Initiative

cont....

9. Subdivision Standards Update - ***Completed***
10. Zoning Code (pending) – ***Pending Comp Plan Adoption***
11. Population/Demographics Modeling - ***Completed***
12. Technology: GIS; E-GOV; ACCELA; IVS – ***In Process***
13. Staffing, Organization & Facility Planning – ***In Process***
14. Environmental: Air; Water; Wastewater; Floodplain, Electricity – ***In Process***
15. Capital Improvement Planning – ***In Process***



Pinal County

“Growth Planning Initiative”

13 Point Plan Phase 2

1. Green Development Code
2. Area Drainage Studies
3. Open Space Master Planning & Implementation
4. Freeway Corridor Planning

Pinal County Growth Planning Initiative cont....

5. Zoning Code Update
6. Specific Area Planning
Implementation
7. RSRM/SATS/Regional
Transportation Plan
8. Staffing & Organization
9. GIS/ACCLA/E-Gov

Pinal County Growth Planning Initiative cont....

- 10. Comprehensive Plan Update
- 11. Environmental/Air, Water,
Wastewater, Electricity
- 12. Population Demographics/TAZs
- 13. Impact Fees Update

ICC Green Code Project Update



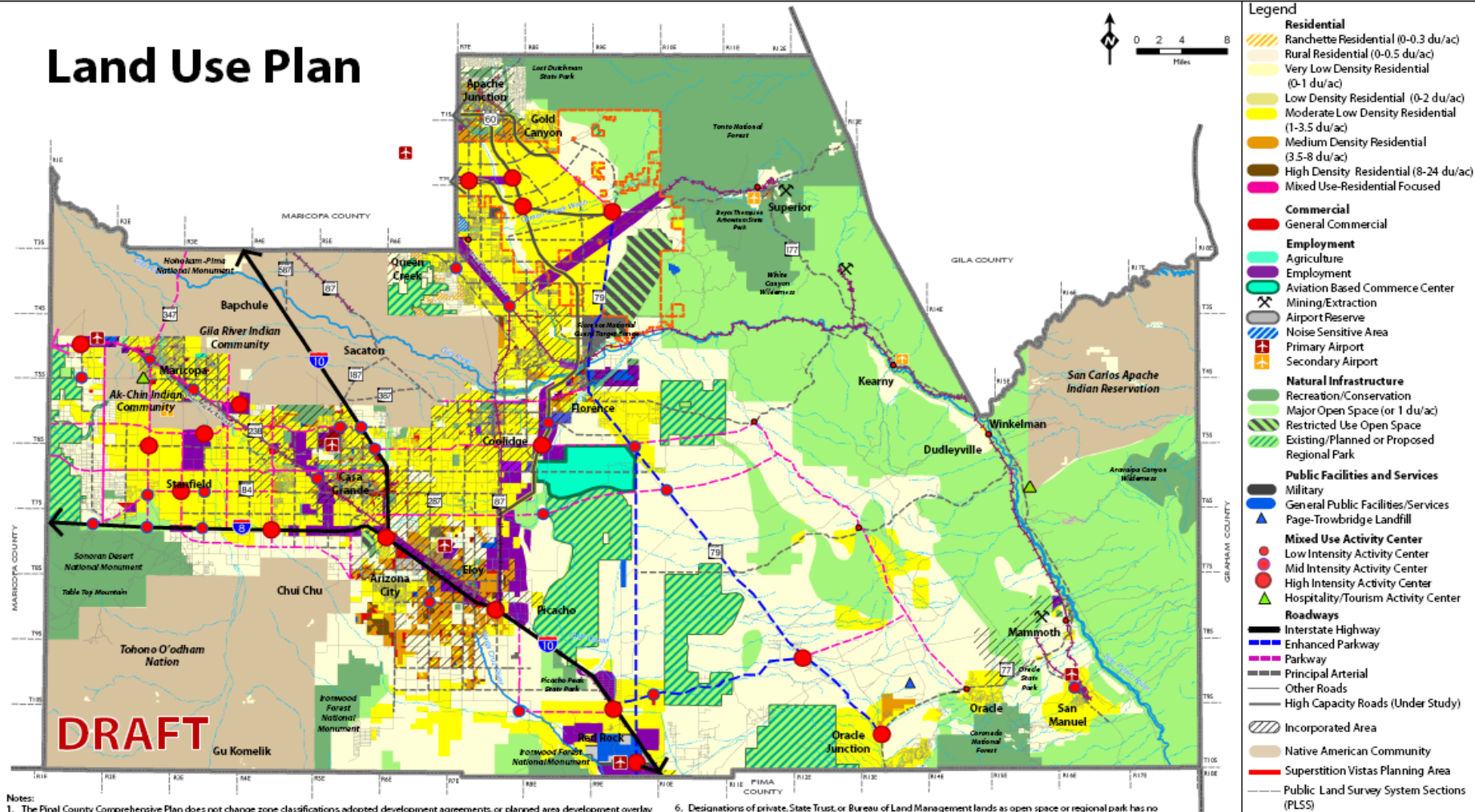
SAFE & SUSTAINABLE BY THE BOOK



Subject Areas

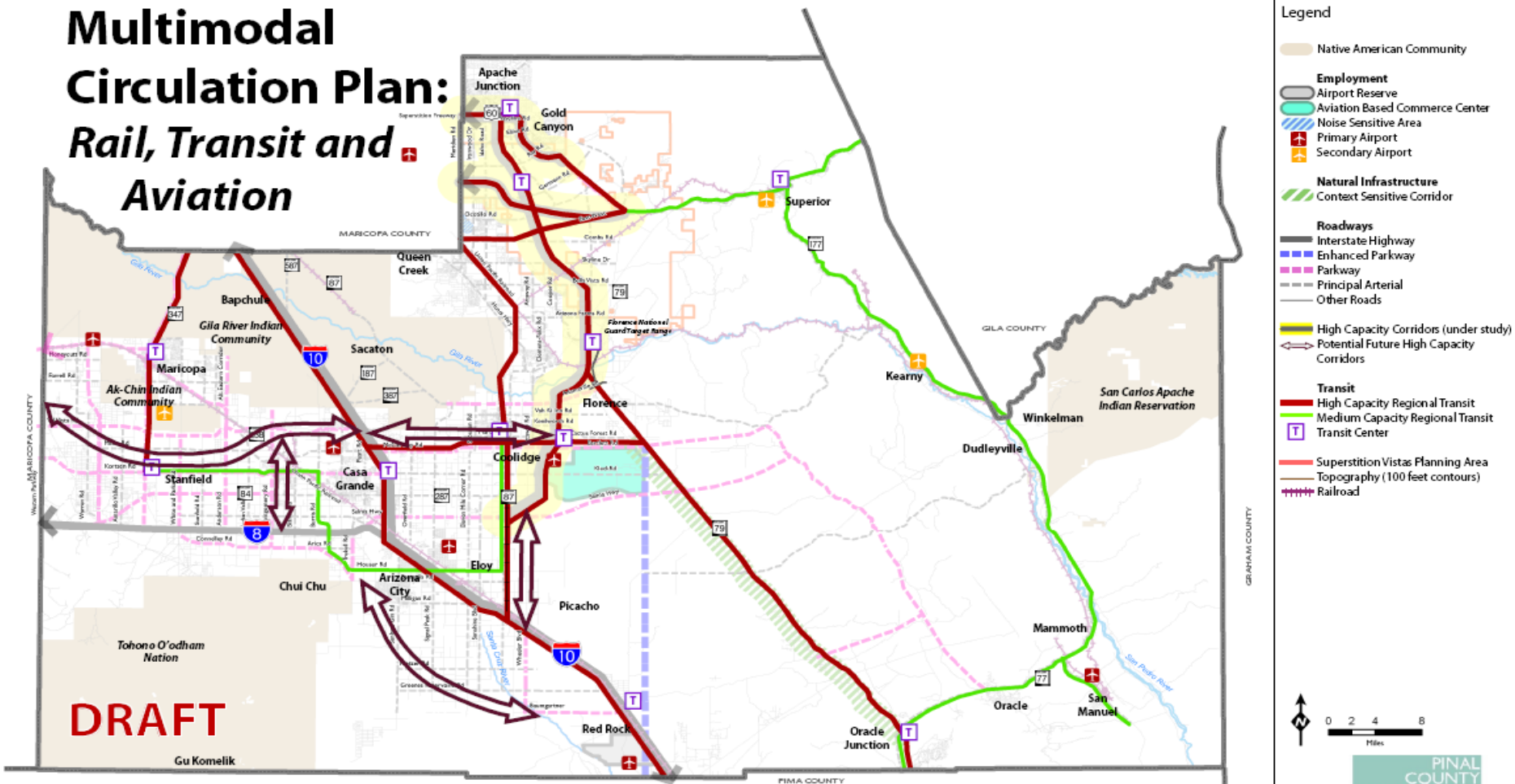
- Energy use efficiency
- Water use efficiency
- Materials and resource use
- Indoor environment quality
- The buildings impact on environment (Greenhouse Gas)
- Site design
- Sustainable building owner/facility management education
- Existing buildings

Land Use Plan



- Notes:**
1. The Pinal County Comprehensive Plan does not change zone classifications, adopted development agreements, or planned area development overlay districts that exist on private property as of the effective date of this Plan. If any changes are made to land uses or planned developments existing at the time this Comprehensive Plan is effective, such changes should conform to the Pinal County Comprehensive Plan.
 2. The land use designation boundaries are located along significant natural or man-made features, wherever possible. Boundary lines are to be considered approximate and discretion may be used in determining them.
 3. While every effort has been made to ensure the accuracy of the information shown, Pinal County makes no warranty, expressed or implied, as to its accuracy and therefore, expressly disclaims liability for any errors.
 4. The General Plan for cities and towns within Pinal County should be used to determine land uses within incorporated boundaries. Generalized future land use plans (as of 2008, based on information provided by the municipalities) for incorporated cities and towns are illustrated for planning purposes.
 5. The Pinal County Open Space and Trails Master Plan (adopted 2007 and re-adopted as part of this effort) provides the base open space network.
 6. Designations of private, State Trust, or Bureau of Land Management lands as open space or regional park has no regulatory impact. The designation represents Pinal County's desired future management of the lands if they were acquired or otherwise considered for management as open space or regional park. These lands may be developed subject to applicable planning and zoning regulations.
 7. The land use and transportation networks depicted for Superstition Vistas are preliminary and conceptual in nature and will be refined through the Superstition Vistas visioning process. When this visioning process is complete, the vision will be considered in the form of an amendment to the Comprehensive Plan.
 8. Future roadway corridors reflect general locations where facilities may be located. Actual alignments will be determined by future studies with the results of these studies reflected in Comprehensive Plan updates.
 9. Roadway classifications shown may change due to the status of potential High Capacity Corridors.

Multimodal Circulation Plan: Rail, Transit and Aviation



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Legend

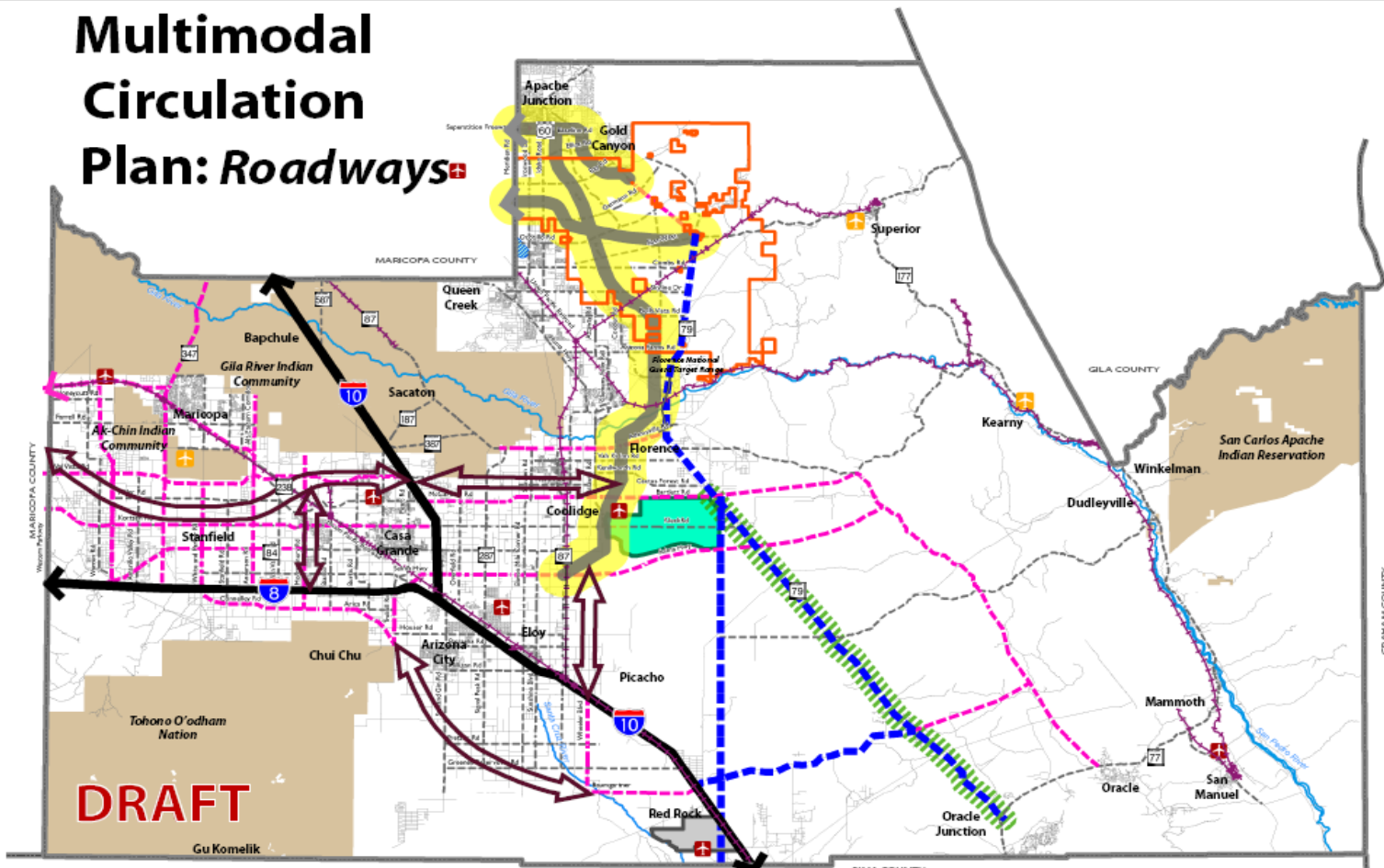
- Native American Community
- Employment
 - Airport Reserve
 - Aviation Based Commerce Center
 - Noise Sensitive Area
 - Primary Airport
 - Secondary Airport
- Natural Infrastructure
 - Context Sensitive Corridor
- Roadways
 - Interstate Highway
 - Enhanced Parkway
 - Parkway
 - Principal Arterial
 - Other Roads
- High Capacity Corridors (under study)
- Potential Future High Capacity Corridors
- Transit
 - High Capacity Regional Transit
 - Medium Capacity Regional Transit
 - Transit Center
- Superstition Vistas Planning Area
- Topography (100 feet contours)
- Railroad

Scale: 0 2 4 8 Miles

PINAL COUNTY COMPREHENSIVE PLAN

We Create Our Future

Multimodal Circulation Plan: Roadways



- Legend**
- Native American Community
 - Employment**
 - Airport Expansion
 - Aviation Based Commerce Center
 - Noise Sensitive Area
 - Primary Airport
 - Secondary Airport
 - Natural Infrastructure**
 - Context Sensitive Corridor
 - Roadways**
 - Interstate Highway
 - Enhanced Parkway
 - Parkway
 - Principal Arterial
 - Other Roads
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DRAFT

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Countywide Strategic Priorities for Economic Development

- **Jobs and Economic Development**
 - Pinal County will work collaboratively with regional governments to promote the creation of jobs that provide a more diversified economy for sustainable communities as evidenced by:

Countywide Strategic Priorities for Economic Development

- By 2012, there will be a 5% increase (from 55% to 60% of Pinal residents working within the County
- By 2012, jobs within Pinal County will be diversified by sectors:

Jobs & Economic Development (continued)

<u>Industry</u>	<u>2008</u>	<u>2012</u>
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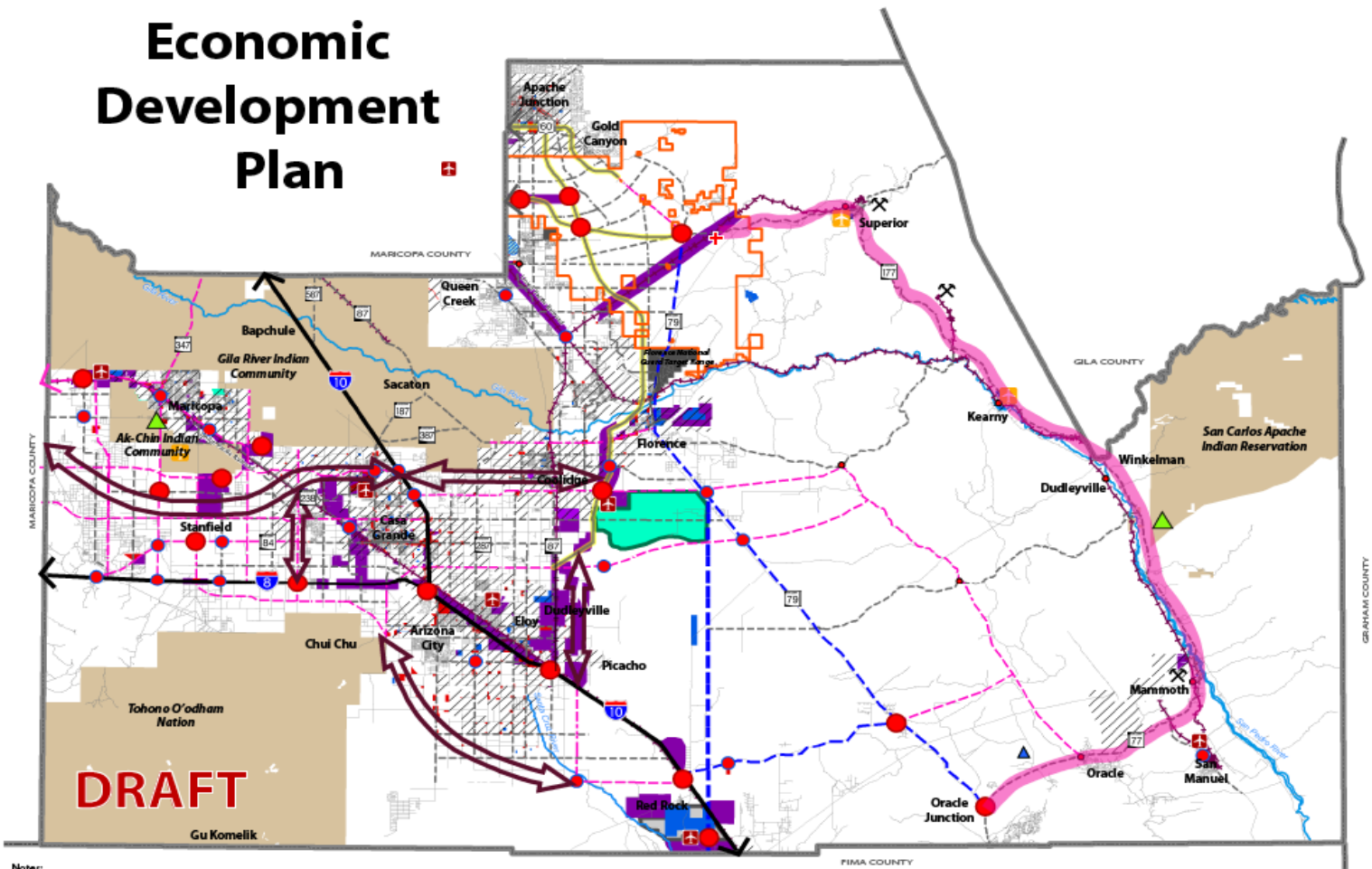
Pinal County Economic Development

- Business friendly
- Financial support
- Web development
- Countywide assessment of economic development tools and resources
- Formalize internal operations

Pinal County Economic Development

- Comprehensive Plan
 - Economic Sustainability
 - Growth Corridors
 - Activity Centers (employment)
 - Quality Job Creation
 - Economic Development strategies
 - Incentive strategies

Economic Development Plan



Legend

Mixed Use Activity Center

- Low Intensity Activity Center
- Mid Intensity Activity Center
- High Intensity Activity Center
- ▲ Hospitality/Tourism Activity Center

Commercial

- Red line: General Commercial

Employment

- Light blue: Agriculture
- Purple: Employment
- Black with X: Mining/Extraction
- Black with circle: Airport Reserve
- Green: Aviation Based Commerce Center
- Pink: Copper Corridor
- Blue with diagonal lines: Noise Sensitive Area
- Blue with horizontal lines: Military
- Blue with vertical lines: General Public Facilities/Services
- Blue triangle: Page-Trowbridge Landfill
- Red with cross: Primary Airport
- Yellow with cross: Secondary Airport

Roadways

- Thick black line: Interstate Highway
- Blue line: Enhanced Parkway
- Red line: Parkway
- Black dashed line: Principal Arterial
- Thin black line: Other Roads

Other Features

- Yellow line: High Capacity Corridors (under study)
- Red arrow: Potential Future High Capacity Corridors
- Light brown: Native American Community
- Blue hatched: Incorporated Area
- Orange hatched: Superstition Vistas Planning Area

Scale: 0 2 4 8 Miles

DRAFT

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Pinal County Economic Development

- Business friendly
- Financial support
- **Web development**
- Countywide assessment of economic development tools and resources
- Formalize internal operations

Pinal County Economic Development

- **Web Development/Economic Development**
 - Access to Regulatory Authorities
 - Coordination of State and Local incentives
 - Labor Market Analysis
 - Building information
 - Fast Track Process Requirements
 - Demographics
 - Business and industry statistics
 - Comparative Tax information

Pinal County Economic Development

- **Web Development/Economic
Development**
 - Publications
 - Maps
 - Major employers
 - Industry sectors
 - Business community
 - Higher education

Pinal County Economic Development

- Business friendly
- Financial support
- Web development
- **Countywide assessment of economic development tools and resources**
- Formalize internal operations

Countywide Assessment of Economic Development Tools and Resources

- **Regional approach to establish baseline tools and resources**
- Labor Force Study
- Industrial Clusters
- Industrial and Business Parks inventory
- Commercial Space inventory
- Demographics
- Economic indicators
- Incentive information
- Comparative tax information

Pinal County Economic Development

- Business friendly
- Financial support
- Web development
- Countywide assessment of economic development tools and resources
- **Formalize internal operations**

Pinal County Economic Development

- Formalize Internal Operations
 - Fast Track Permitting
 - Public Health-capacity building
 - Air Quality permit assistance
 - Enterprise Zone

September 2009 Financial Status Presentation



Pinal County Economy

- FY 2010 beginning fund balance as projected
- County sales tax down 26% compared to prior year (Jan-July)
- Construction portion of sales tax remains weak
- State shared sales tax down 19% compared to prior year (Jan-July)
- Building Permits down 56% in FY 09 compared to FY 08
- Housing market remains in disarray

Fund Balance

July 1, 2008 - Actual

July 1, 2008	\$42,685,719
Operating Deficit	(\$ 6,754,277)
Capital	<u>(\$ 5,140,119)</u>
June 30, 2009	\$30,791,323

Fund Balance

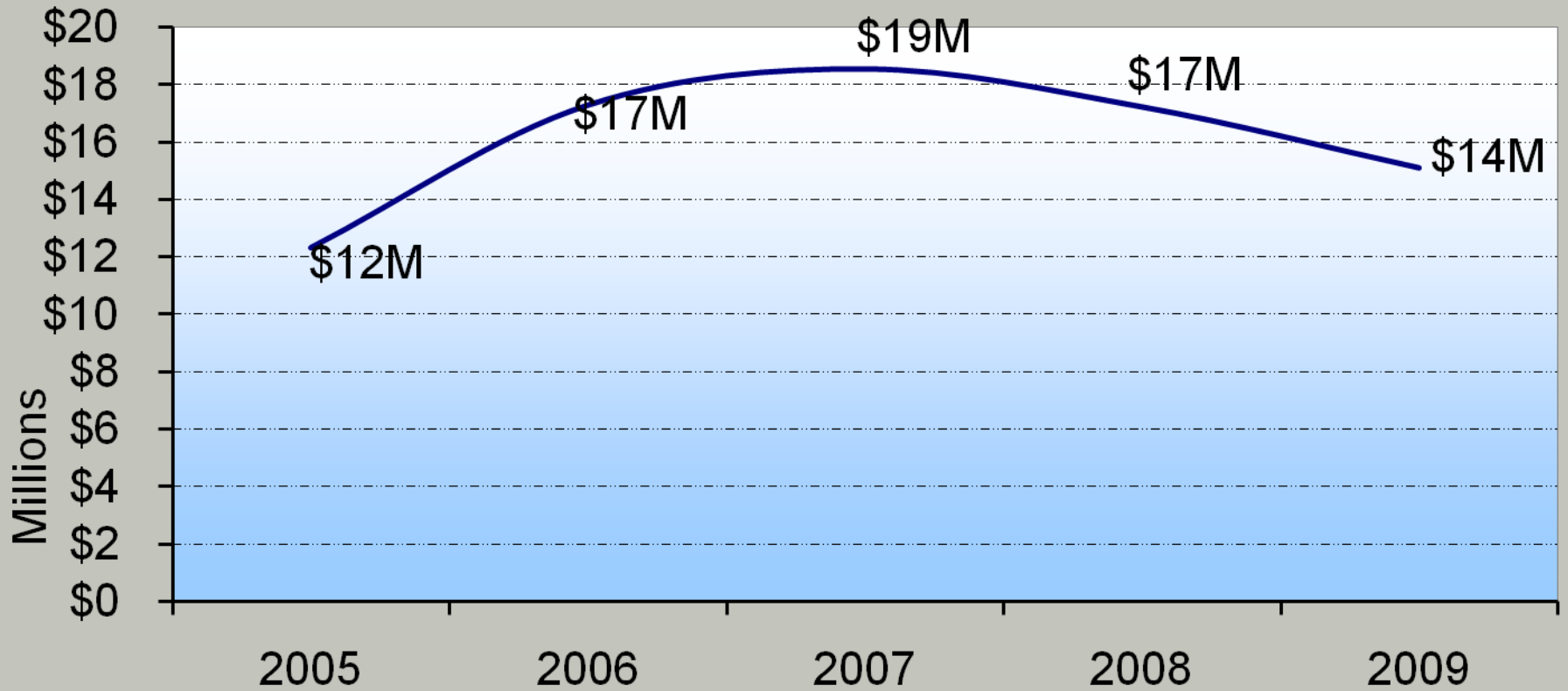
July 1, 2009 - Projection

Financial Stability (15%)	\$24,897,229
Reserved Rainy Day	<u>\$5,894,094</u>
	\$30,791,323

Fund Balance Assumptions

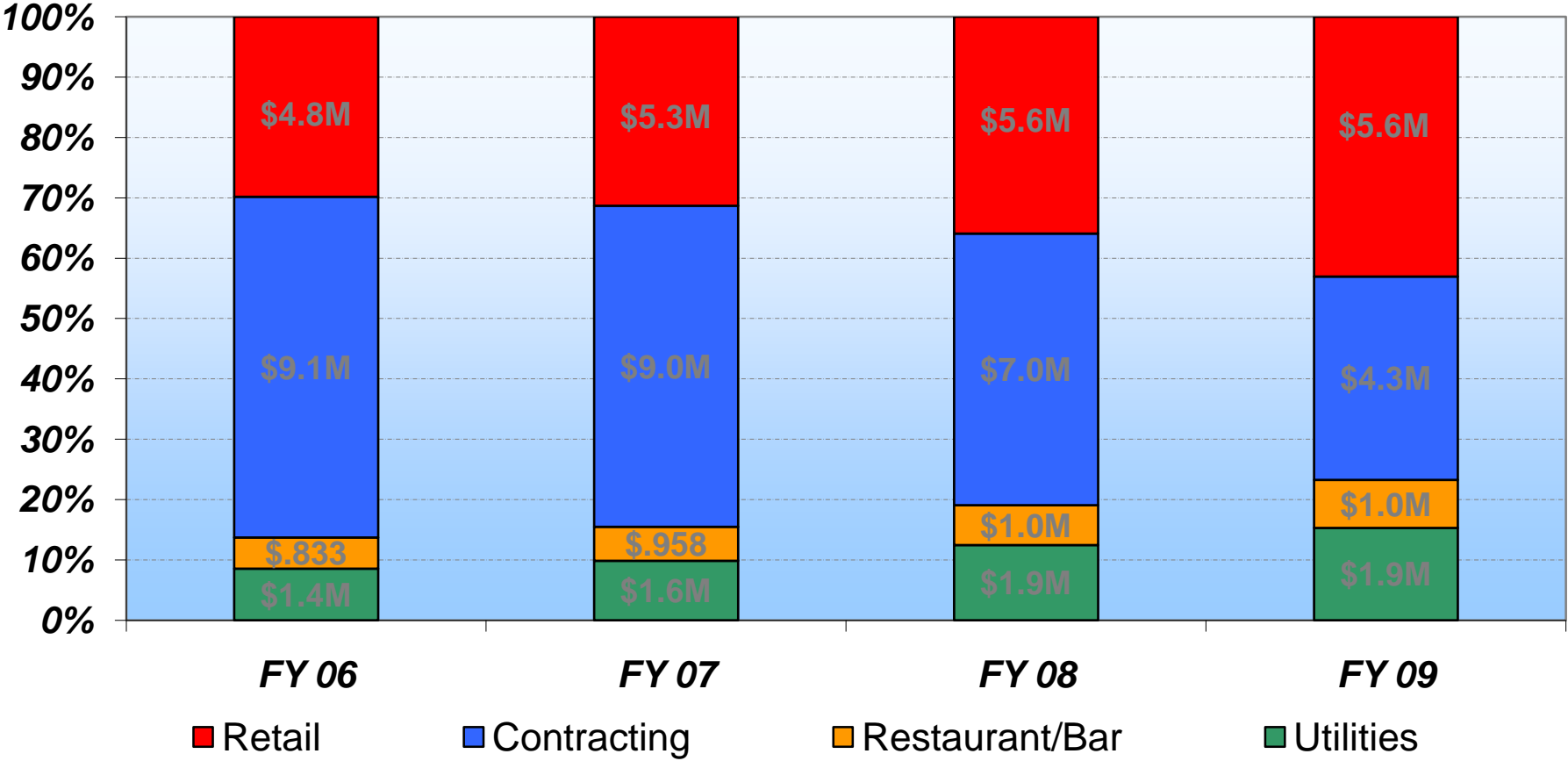
- FY 2010 fund balance assumption: \$29,517,875
- FY 2010 fund balance actual: \$30,791,323
- Beginning fund balance as projected
- Offset revenue shortfalls
- Emergency one-time expenditures

County Excise Tax

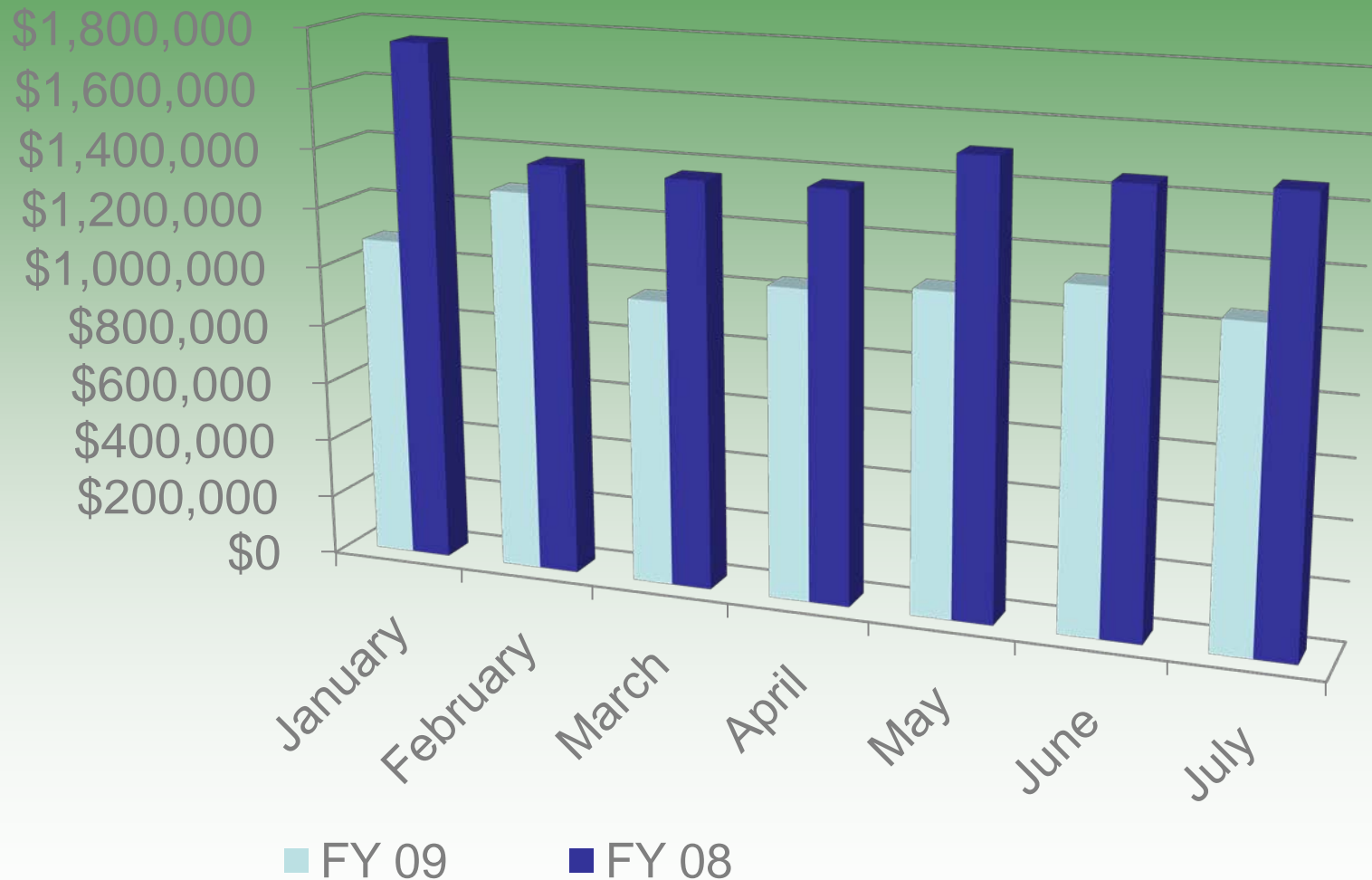


County Excise Tax

Largest Collection Categories

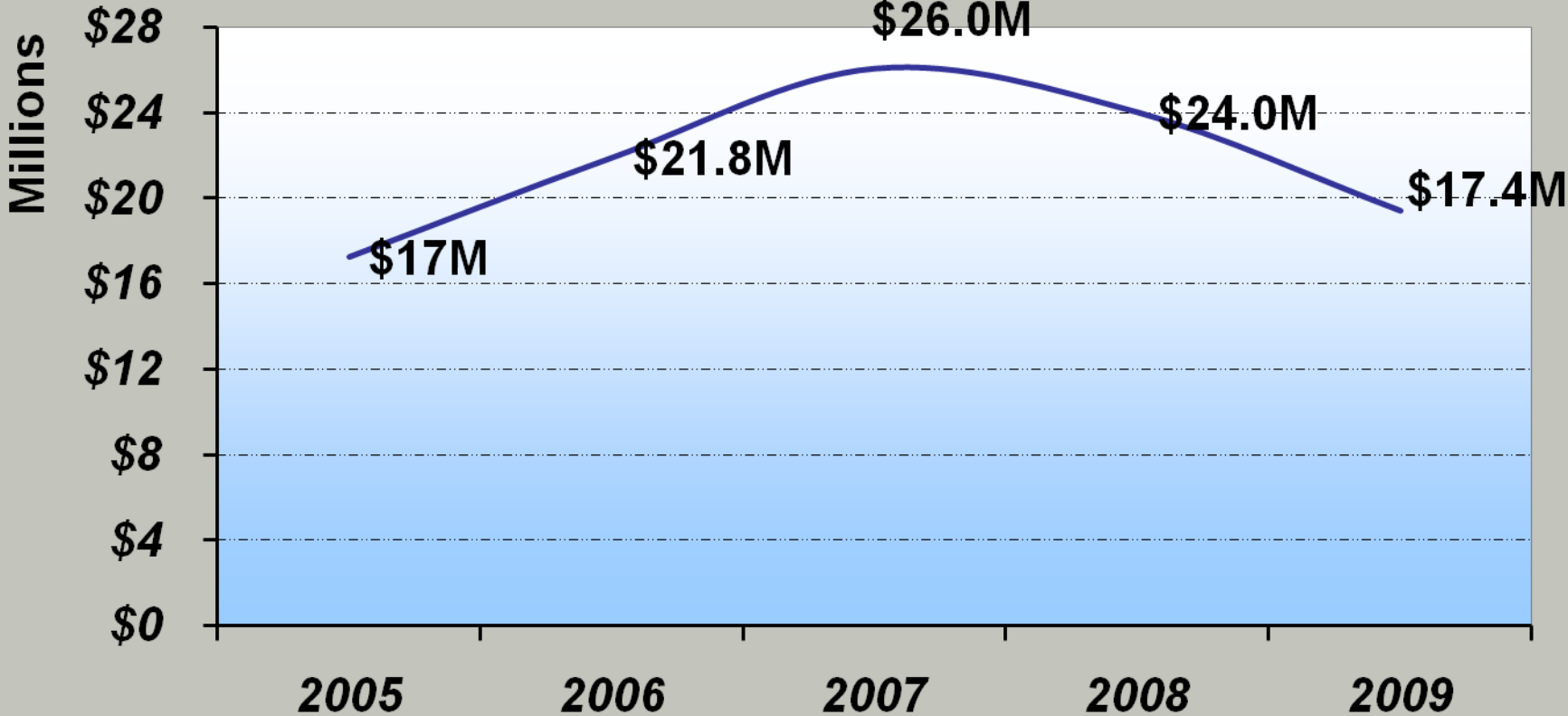


County Excise Tax

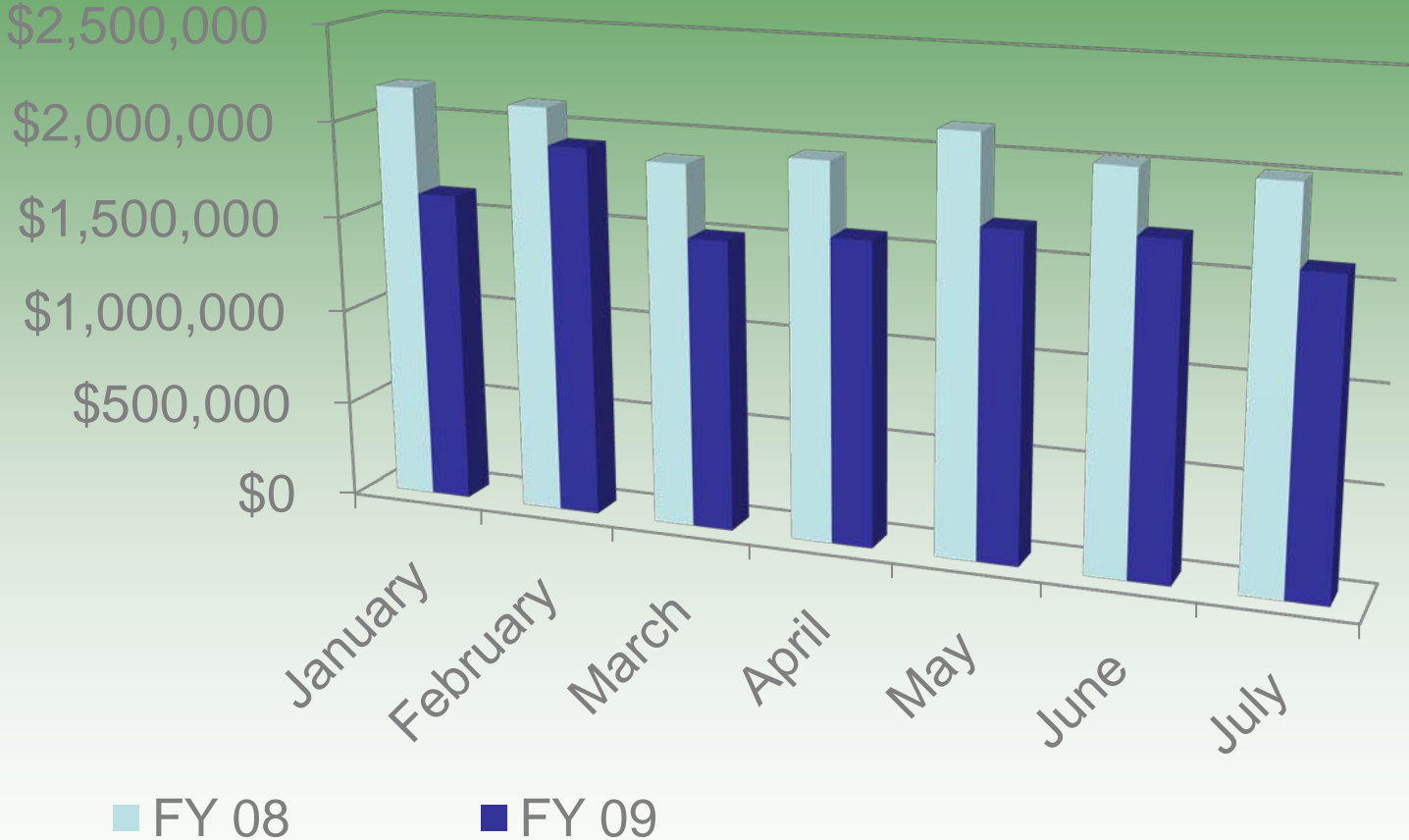


State Shared Sales Tax

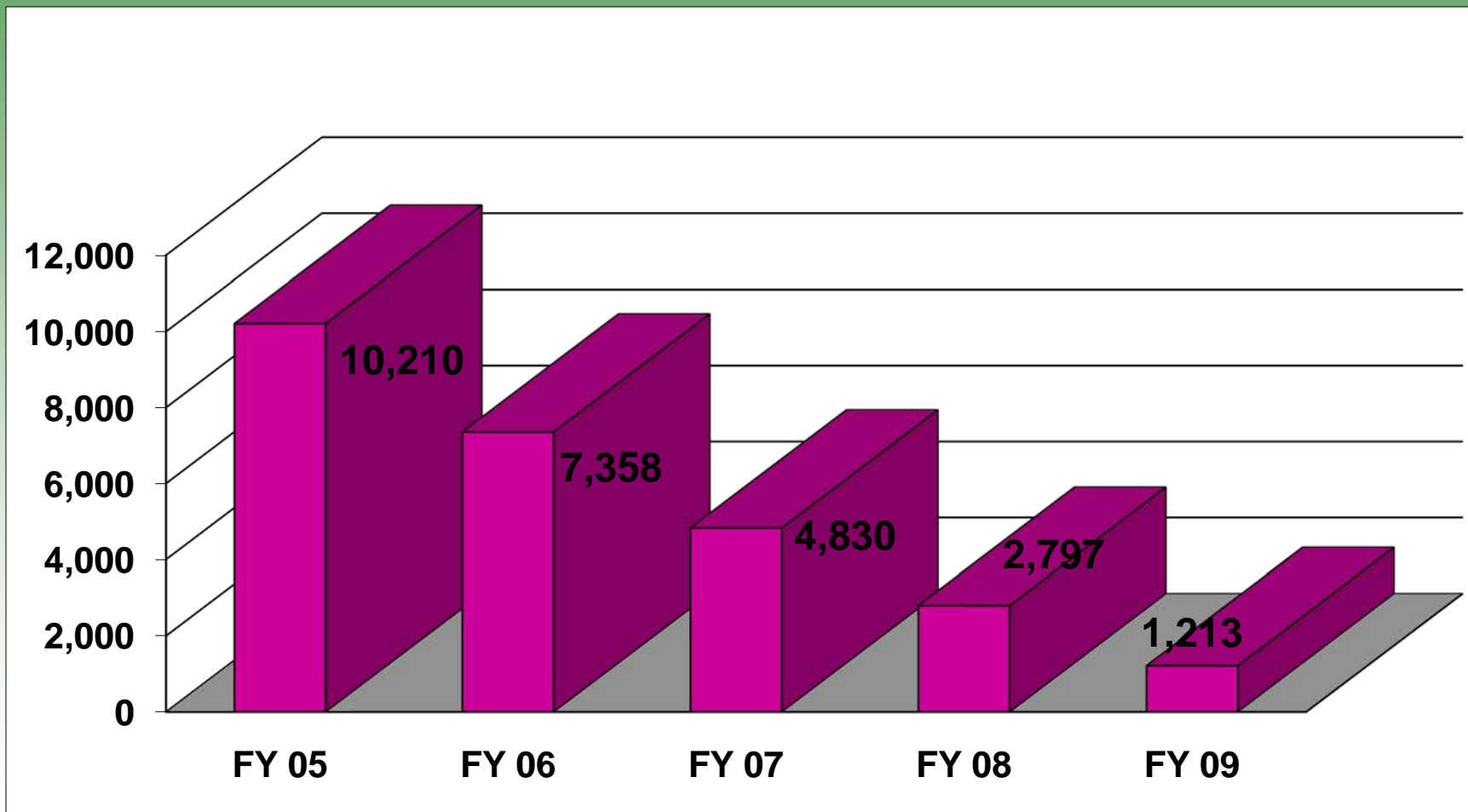
Excludes Auto Lieu



State Shared Sales Tax



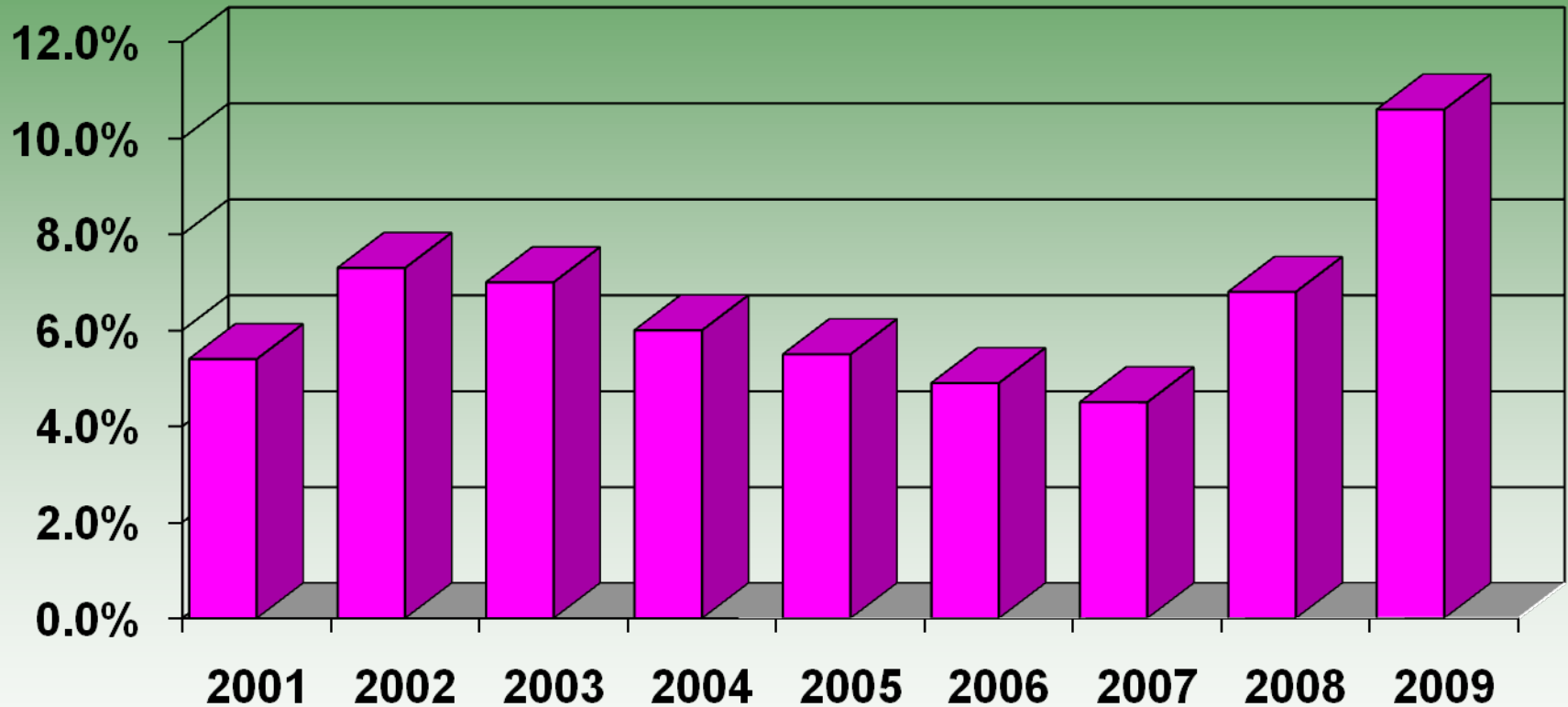
Building Permits Residential Only



Pinal County Home Sales

City	Total Sales	Foreclosures	% of Sales
Apache Junction	440	165	35%
Arizona City	165	65	39%
Casa Grande	235	100	43%
Coolidge	120	50	42%
Eloy	45	20	44%
Florence	205	70	34%
Maricopa	900	345	38%
Queen Creek	1,425	480	34%
San Manuel	10	5	50%
Saddle Brooke	55	10	18%
Pinal County	3,600	1,300	36%

Pinal County Unemployment Rate



Expenditure Trends

- Hiring Freeze - Vacancy Savings
- Service level pressure to restore eliminated positions

Thank you!

