

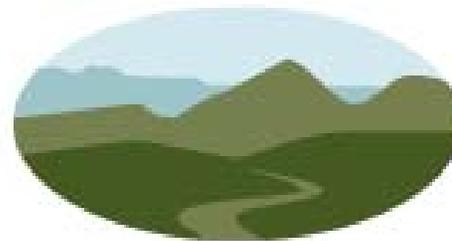


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Pinal County

Risk Assessment and Internal Audit Plan

February 2016



P I N A L • C O U N T Y
wide open opportunity

protiviti®
Risk & Business Consulting.
Internal Audit.

Risk Assessment Methodology



Identify Audit Universe

We establish the audit universe at the beginning of our relationship with the organization. We review and amend it annually and as needed throughout the year to accurately reflect any significant changes in the organization.

Risk Rank Audit Units

After the audit universe has been identified, we prioritize risks for the auditable units considering the organization's history of any problems and issues.

Identify Business Risks

We work with management to gain an understanding of the unique risks facing the county. In addition, we understand the goals and objectives of the organization in order to align the annual internal audit plan to support those goals and objectives.

Prioritize Business Risks

After obtaining a solid understanding of the business, we conduct a top-down, companywide assessment of all types of risk affecting the organization. This includes considering past history and experience as well as known, planned and future initiatives. We also consider and coordinate our efforts with any other risk management activities occurring in the organization.

Map Risks and Determine Final Risk Assessment

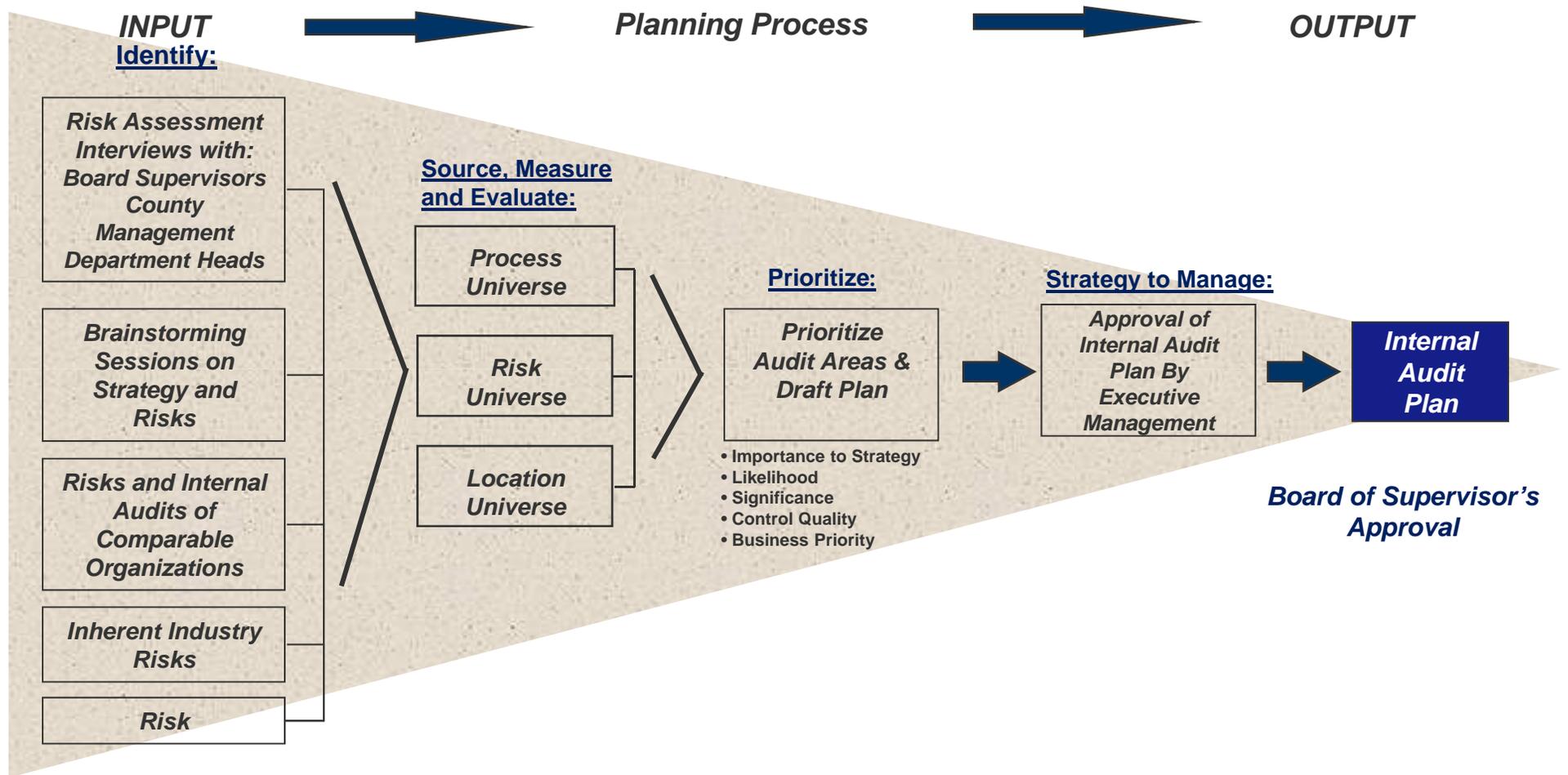
We identify the relationship between auditable units and risks to bring forth an integrated risk assessment.

Create Audit Plan

We take into account both internal and external factors in order to develop a risk based audit plan. This includes a preliminary scope of the audit, to be further defined once the project begins. The audit plan is discussed with and approved by the Board of Supervisors and senior management.

Our Approach to Risk Management

Protiviti performed a Risk Assessment for the purpose of developing Pinal County's 2016-2018 Internal Audit Plan. The graphic below depicts our approach to performing the Risk Assessment.



Internal Audit Plan

Risk Focus	2016 - 2018 Internal Audit Activities	Estimated Timing
IT Related	Information Technology – E1 Post-Implementation Review*	Q3 2016
Compliance	Sherriff/Jail Enhancement - Expenditures	Q3 2016
Compliance	County-Wide – Time and Expense	Q3 2016
Compliance	Elections	Q4 2016
Financial	Justice Courts: Apache Junction - Cash	Q4 2016
Financial	Public Works – Finance*	Q1 2017
Operational	Sherriff – Patrol*	Q1 2017
Financial	Justice Courts: Maricopa – Cash	Q2 2017
IT Related	Information Technology – NIST CSF Review	Q2 2017
Financial	Justice Courts: Florence – Cash	Q3 2017
Operational	Planning and Development*	Q3 2017
Compliance	Assessor	Q4 2017
Financial	Justice Courts: Oracle - Cash	Q4 2017
Financial	Justice Courts: Mammoth - Cash	Q1 2018
Compliance	Risk Management*	Q1 2018
Financial	Public Health	Q1 2018
Financial	Justice Courts Casa Grande – Cash	Q2 2018
IT Related	Information Technology – Disaster Recover	Q2 2018
Compliance	Human Resources*	Q2 2018
Financial	Justice Courts: Eloy - Cash	Q3 2018
Compliance	Treasury	Q3 2018
Financial	Sherriff – Cash Management	Q4 2018
Financial	Justice Courts: Superior - Cash	Q4 2018

*Follow-up audit activities from FY2014/2015 approved Audit Plan.



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