

Pinal County – Budget Development FY 2016 - 2017



P I N A L • C O U N T Y

Wide open opportunity

March 16, 2016

Budget Timeline

- Forms & Worksheets to Departments - March 18th
- Forms & Worksheets Due to Budget Office - April 7th
- BOS Requests – Late April early May
- Tentative Budget Adoption – May 18th
- Final Budget Adoption – June 15th

BOS Budget Approvals

FY 12/13 Budget

- PCSO \$675,000
- Internal Audit \$2,500
- Assessor \$190,623
- County Attorney \$1,282,919
- Board of Supervisors \$79,216
- \$3.7999 Property Tax Rate

FY 13/14 Budget

- Superior Court \$1,724,573
- Public Defender \$1,351,194
- Board of Supervisors \$19,478
- Cost of Living Increase Qtr Effect \$550,000
- Retirement Increases \$700,000
- \$3.7999 Property Tax Rate

FY 14/15 Budget

- Economic Contributions \$276,305
- JP Courts \$416,209
- Superior Court \$335,627
- Animal Control \$506,562
- PCSO \$1,500,000
- Open Space & Trails \$120,000
- Recorder/Elections \$476,944
- School Superintendent \$30,000
- Board of Supervisors \$48,480
- Cost of Living Increase Annual Effect \$2,200,000
- \$4,654 Retirement and Workers Compensation
- 2% Mid Year Budget Reduction
- \$3.7999 Tax Rate

FY 15/16 Budget

- 4% Budget Reduction
- \$392,328 Retirement and Workers Compensation
- \$3.9999 Property Tax Rate, ~\$4M in additional revenue

FY 2016-2018 General Fund Forecast - 3% Budget Reduction - Compensation Study (Phase 1 Only)						
	FY 12-13 Actual	FY 13-14 Actual	FY14-15 Actual (Unaudited)	FY 15-16 Projection	FY 16-17 Projection	FY 17-18 Projection
BEGINNING FUND BALANCE	\$43,730,294	\$48,044,732	\$36,505,766	\$20,249,543	\$21,883,589	\$21,354,145
REVENUES						
Property Taxes and Delinquent Tax Lien Sales	\$81,067,759	\$73,174,837	\$76,516,064	\$80,635,081	\$82,915,385	\$85,252,864
County Sales Tax	\$12,799,507	\$13,554,101	\$14,007,149	\$14,567,435	\$15,004,458	\$15,454,592
License & Permits	\$2,418,264	\$2,969,113	\$2,913,494	\$3,216,005	\$3,280,325	\$3,345,932
Intergovernmental	\$40,108,940	\$44,368,471	\$46,129,391	\$47,591,687	\$49,079,071	\$50,205,127
Charges for Services	\$19,440,241	\$18,795,692	\$7,336,135	\$12,363,000	\$6,510,660	\$6,640,873
Fines & Forfeits	\$1,839,517	\$764,504	\$805,158	\$864,935	\$890,883	\$917,610
Miscellaneous	\$1,300,144	\$1,732,010	\$1,132,073	\$5,445,262	\$1,908,003	\$716,853
Transfers In	\$3,388,438	\$3,199,011	\$3,469,841	\$5,880,751	\$4,880,751	\$4,880,751
TOTAL REVENUE	\$162,362,810	\$158,557,740	\$152,309,305	\$170,564,156	\$164,469,536	\$167,414,601
EXPENDITURES						
Personnel	\$104,260,129	\$103,573,164	\$100,581,171	\$100,780,989	\$99,016,329	\$98,966,956
Non-Personnel	\$49,360,309	\$52,345,495	\$52,492,187	\$51,070,418	\$50,570,418	\$50,070,418
Transfers Out	\$4,427,934	\$14,178,047	\$15,492,169	\$13,132,732	\$13,960,057	\$15,567,224
State Impact				\$3,945,971	\$3,652,176	\$3,652,176
Cut - Effect of 3% Budget Reduction					(\$2,200,000)	(\$2,200,000)
TOTAL EXPENDITURES	\$158,048,372	\$170,096,706	\$168,565,527	\$168,930,110	\$164,998,980	\$166,056,774
REVENUE LESS EXPENDITURE	<u>\$4,314,438</u>	<u>(\$11,538,966)</u>	<u>(\$16,256,222)</u>	<u>\$1,634,046</u>	<u>(\$529,444)</u>	<u>\$1,357,827</u>
Surplus/(Deficit) as a % of Revenue	3%	-7%	-11%	1%	0%	1%
ENDING FUND BALANCE	\$48,044,732	\$36,505,766	\$20,249,543	\$21,883,589	\$21,354,145	\$22,711,972
Reserve as a % of outflows	30%	21%	12%	13%	13%	14%
15% of Projected Outflows	\$23,707,256	\$25,514,506	\$25,284,829	\$25,339,516	\$24,749,847	\$24,908,516

FY 2016-2018 General Fund Forecast - 4.5% Budget Reduction - Compensation Implementation (Phase 1 & 2)

	FY 12-13 Actual	FY 13-14 Actual	FY14-15 Actual (Unaudited)	FY 15-16 Projection	FY 16-17 Projection	FY 17-18 Projection
BEGINNING FUND BALANCE	\$43,730,294	\$48,044,732	\$36,505,766	\$20,249,543	\$21,883,589	\$22,579,145
REVENUES						
Property Taxes and Delinquent Tax Lien Sales	\$81,067,759	\$73,174,837	\$76,516,064	\$80,635,081	\$82,915,385	\$85,252,864
County Sales Tax	\$12,799,507	\$13,554,101	\$14,007,149	\$14,567,435	\$15,004,458	\$15,454,592
License & Permits	\$2,418,264	\$2,969,113	\$2,913,494	\$3,216,005	\$3,280,325	\$3,345,932
Intergovernmental	\$40,108,940	\$44,368,471	\$46,129,391	\$47,591,687	\$49,079,071	\$50,205,127
Charges for Services	\$19,440,241	\$18,795,692	\$7,336,135	\$12,363,000	\$6,510,660	\$6,640,873
Fines & Forfeits	\$1,839,517	\$764,504	\$805,158	\$864,935	\$890,883	\$917,610
Miscellaneous	\$1,300,144	\$1,732,010	\$1,132,073	\$5,445,262	\$1,908,003	\$716,853
Transfers In	\$3,388,438	\$3,199,011	\$3,469,841	\$5,880,751	\$4,880,751	\$4,880,751
TOTAL REVENUE	\$162,362,810	\$158,557,740	\$152,309,305	\$170,564,156	\$164,469,536	\$167,414,601
EXPENDITURES						
Personnel	\$104,260,129	\$103,573,164	\$100,581,171	\$100,780,989	\$99,291,329	\$101,165,902
Non-Personnel	\$49,360,309	\$52,345,495	\$52,492,187	\$51,070,418	\$50,570,418	\$50,070,418
Transfers Out	\$4,427,934	\$14,178,047	\$15,492,169	\$13,132,732	\$13,960,057	\$15,567,224
State Impact				\$3,945,971	\$3,652,176	\$3,652,176
Cut - Effect of 4.5% Budget Reduction					(\$3,700,000)	(\$3,700,000)
TOTAL EXPENDITURES	\$158,048,372	\$170,096,706	\$168,565,527	\$168,930,110	\$163,773,980	\$166,755,720
REVENUE LESS EXPENDITURE	<u>\$4,314,438</u>	<u>(\$11,538,966)</u>	<u>(\$16,256,222)</u>	<u>\$1,634,046</u>	<u>\$695,556</u>	<u>\$658,881</u>
Surplus/(Deficit) as a % of Revenue	3%	-7%	-11%	1%	0%	0%
ENDING FUND BALANCE	\$48,044,732	\$36,505,766	\$20,249,543	\$21,883,589	\$22,579,145	\$23,238,026
Reserve as a % of outflows	30%	21%	12%	13%	14%	14%
15% of Projected Outflows	\$23,707,256	\$25,514,506	\$25,284,829	\$25,339,516	\$24,566,097	\$25,013,358

FY 2016-2018 General Fund Forecast - 3% Budget Reduction - 4th QTR Compensation Implementation (Phases 1 & 2)

	FY 12-13 Actual	FY 13-14 Actual	FY14-15 Actual (Unaudited)	FY 15-16 Projection	FY 16-17 Projection	FY 17-18 Projection
BEGINNING FUND BALANCE	\$43,730,294	\$48,044,732	\$36,505,766	\$20,249,543	\$21,883,589	\$21,079,145
REVENUES						
Property Taxes and Delinquent Tax Lien Sales	\$81,067,759	\$73,174,837	\$76,516,064	\$80,635,081	\$82,915,385	\$85,252,864
County Sales Tax	\$12,799,507	\$13,554,101	\$14,007,149	\$14,567,435	\$15,004,458	\$15,454,592
License & Permits	\$2,418,264	\$2,969,113	\$2,913,494	\$3,216,005	\$3,280,325	\$3,345,932
Intergovernmental	\$40,108,940	\$44,368,471	\$46,129,391	\$47,591,687	\$49,079,071	\$50,205,127
Charges for Services	\$19,440,241	\$18,795,692	\$7,336,135	\$12,363,000	\$6,510,660	\$6,640,873
Fines & Forfeits	\$1,839,517	\$764,504	\$805,158	\$864,935	\$890,883	\$917,610
Miscellaneous	\$1,300,144	\$1,732,010	\$1,132,073	\$5,445,262	\$1,908,003	\$716,853
Transfers In	\$3,388,438	\$3,199,011	\$3,469,841	\$5,880,751	\$4,880,751	\$4,880,751
TOTAL REVENUE	\$162,362,810	\$158,557,740	\$152,309,305	\$170,564,156	\$164,469,536	\$167,414,601
EXPENDITURES						
Personnel	\$104,260,129	\$103,573,164	\$100,581,171	\$100,780,989	\$99,291,329	\$100,340,902
Non-Personnel	\$49,360,309	\$52,345,495	\$52,492,187	\$51,070,418	\$50,570,418	\$50,070,418
Transfers Out	\$4,427,934	\$14,178,047	\$15,492,169	\$13,132,732	\$13,960,057	\$15,567,224
State Impact				\$3,945,971	\$3,652,176	\$3,652,176
Cut - Effect of 3% Budget Reduction					(\$2,200,000)	(\$2,200,000)
TOTAL EXPENDITURES	\$158,048,372	\$170,096,706	\$168,565,527	\$168,930,110	\$165,273,980	\$167,430,720
REVENUE LESS EXPENDITURE	<u>\$4,314,438</u>	<u>(\$11,538,966)</u>	<u>(\$16,256,222)</u>	<u>\$1,634,046</u>	<u>(\$804,444)</u>	<u>(\$16,119)</u>
Surplus/(Deficit) as a % of Revenue	3%	-7%	-11%	1%	0%	0%
ENDING FUND BALANCE	\$48,044,732	\$36,505,766	\$20,249,543	\$21,883,589	\$21,079,145	\$21,063,026
Reserve as a % of outflows	30%	21%	12%	13%	13%	13%
15% of Projected Outflows	\$23,707,256	\$25,514,506	\$25,284,829	\$25,339,516	\$24,791,097	\$25,114,608

FY 2016-17 Budget Development Policies to Consider

- Property Tax Rate to remain at \$3.9999 (Adopted)
- General Fund Unrestricted Reserve to remain above 10% of estimated outflows (Adopted)
- Incorporate funds for Phase 1 of comp study (bring to minimum salaries-Adopted) and half of Phase 2 (decompression of salaries due to wage freezes-To Be Determined)
- Across the board 3% or 4.5% budget reduction with ability to budget vacancy savings as a tool to assist in meeting the target (To Be Determined)