

# **Pinal County Tentative Budget FY 2007 - 2008**

## **VISION**

**Pinal County government provides progressive and proactive leadership in the areas of economic development, state-of-the-art technologies, growth management, and public services to promote healthy and safe communities.**

# Strategic Planning Parameters

- **Customer Service**
- **Ensure Safe Communities**
- **Protect Public Health**
- **Cost Effective Services**
- **Financial Stability**
- **Quality Workforce**
- **Planned Land Use**
- **Regional Leadership**

# Status of FY2007 Priorities

- **Public Safety**
- **Transportation**
- **Property Tax Reduction**

# Status of FY2007 Priorities

## Public Safety

- Established Region Four, 37 additional Deputies
- Constructed new SanTan Sheriff Substation and remodeled Arizona City Substation
- Purchased 47 vehicles and equipment for Sheriff's department
- Opened Adult Detention Center expansion
- Started accepting ICE detainees
- Mid-year salary adjustment for Adult and Juvenile Detention employees, result of DOC salary increase
- Established Superior Court Division IX and staffing of Clerk of Superior Court
- Authorized construction of final Superior Court courtroom
- Established Pretrial Services, 1,100 cases, 150 Pretrial, 56 defendants on probation
- Opened Juvenile Detention Facility

# Status of FY2007 Priorities

## Transportation

- **Approved and implemented Impact Fees**
- **Finalizing Regionally Significant Routes for Safety and Mobility (RSRSM) – Countywide Transportation Plan**
- **General Fund appropriation for Transportation; Hidden Valley Transportation Framework Study, Hunt Highway Improvement Design and Battaglia/Sunland Gin Traffic Signal**
- **Constructed 11 paved miles (44 lane miles) of Ironwood/Gantzel Road project**
- **Constructed/Reconstructed 6 miles from Transportation Excise Tax funding and approximately 32 miles of ARDP**
- **Installed Eleven Mile Corner/SR287 Traffic Signal & intersection improvements (Partnership with ADOT 50/50)**

# Status of FY2007 Priorities

## Primary Property Tax Reduction

	<u>FY2007</u>	<u>FY2008</u>	<u>Decrease</u>
Primary Property Tax Current Year	\$4.3035	\$4.0183	\$0.2852
Primary Property Tax Prior Year	<u>\$4.4532</u>	<u>\$4.3035</u>	<u>\$0.1497</u>
Reduction in Primary Property Tax	<u><u>\$0.1497</u></u>	<u><u>\$0.2852</u></u>	<u><u>\$0.4349</u></u>



# Status of FY2007 Priorities

## Additional Priorities

### Customer Service

- Established Customer Service Call Center
- Established Customer Service Committee
- Provided over 230 employees with Customer Service Training

### Employee Training

- Provided over 350 employees with Covey training, Seven Healthy Habits and Four Roles of Leadership

### Public Health

- Health and Human Services Summit – Developing Resources in Times of Growth

### Planning Land Use

- Commissioned Morrison Institute to survey Pinal County citizens to develop visioning report for comprehensive plan update

# FY2008 Strategic Planning Parameters

## Customer Service

- Integrated Strategic Management System
- Continue development of Customer Service Call Center
- Customer Service Committee education and training of employees

## Ensure Safe Communities

- Sheriff Dispatch Personnel
- Superior Court / Family Law Commissioner, support staff
- Conciliation Court staff
- County Attorney Victims Advocate

## Protect Public Health

- Immunization rates in Pinal County
- Monitoring of Communicable Diseases



### Evaluating & Improving Results

- Program Evaluation
- Process Improvement
- Employee Evaluations
- Program & Policy Decision-Making

### Planning For Results

- Vision, Mission Values
- Environmental Assessment
- Strategic Priorities and Goals
- Programs, Activities, Services
- Employee Performance Plans

### Analyzing & Reporting Results

- Validate & Record Results
- Analyze Data
- Communicate Results
- Celebrate Achievements

### Planning For Results

- Family of Measures
- Benchmarks and Targets
- Data Collection Standards

### Delivering Results

- Implement Strategies and Action Plans
- Deliver Services and Collect Data
- Survey Customers and Employees
- Monitor Program and Budget Performance

### Budgeting for Results

- Activity-Based Budgeting
- Align Budget with Strategic Priorities and Goals
- Allocate Resources

Pinal County

# FY2008 Strategic Planning Parameters

## Customer Service

- Integrated Strategic Management System
- Continue development of Customer Service Call Center
- Customer Service Committee education and training of employees

## Ensure Safe Communities

- Sheriff Dispatch Personnel
- Superior Court / Family Law Commissioner, support staff
- Conciliation Court staff
- County Attorney Victims Advocate

## Protect Public Health

- Immunization rates in Pinal County
- Monitoring of Communicable Diseases

# FY2008 Strategic Planning Parameters

## Cost Effective Services

- Core Functions/Responsibilities
- Organizational Structure
- Privatization

## Financial Stability

- Reduction in Primary Property Tax
- Balanced Budget
- ICE Contract for detention expansion
- Bond Rating by Fitch = A

## Quality Workforce

- Recruitment and Retention
- Market Adjustment, COLA (Aug 3, 2007), Longevity, Benefits and Training

# Pinal County Rating History

• Series 2006 (GADA)	S&P	A+
• Series 2004	S&P	A-
• Series 2001	S&P	A-
• Series 1998	S&P	BBB
• Series 1996	S&P	BBB
• Series 1994	S&P	BBB
• Series 1991	S&P	BBB-
• Series 1988		NO RATING

- S&P Rating System: BBB, A, Aa, Aaa

# FY2008 Strategic Planning Parameters

## Planned Land Use

- Morrison Institute Visioning Report
- Comprehensive Plan Update
- City, Town, and Tribal coordination of zoning requests

## Regional Leadership

- Legislative Agenda
- Regional Wastewater 208
- Transportation Summit
- Parks & Trails Summit
- Economic Development Organizations

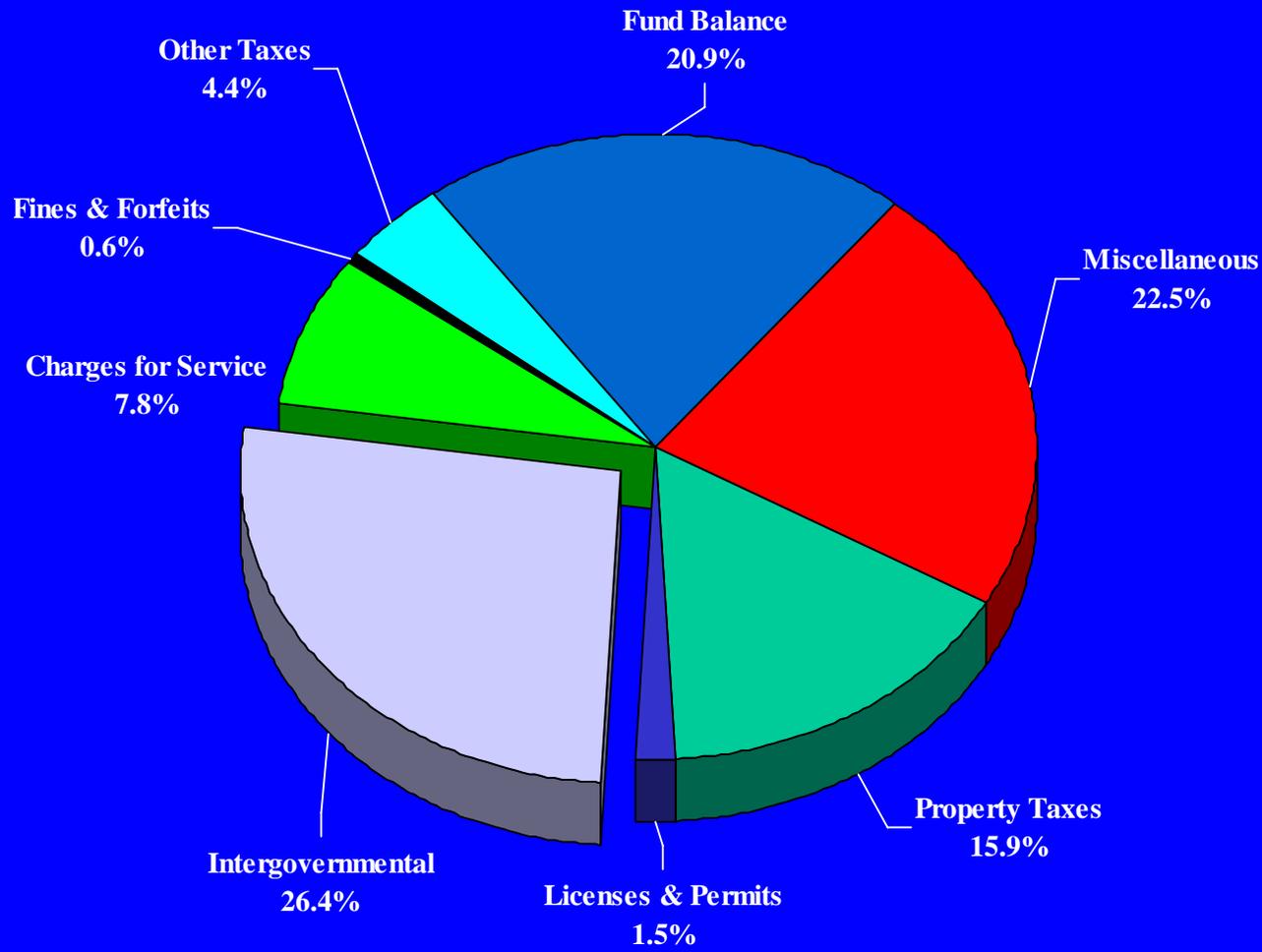
# Prior Year Comparison Total Budget

<b>Fiscal Year 2007-2008</b>	<b>\$498,423,255</b>
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<b>Fiscal Year 2006-2007</b>	<b><u>404,000,000</u></b>
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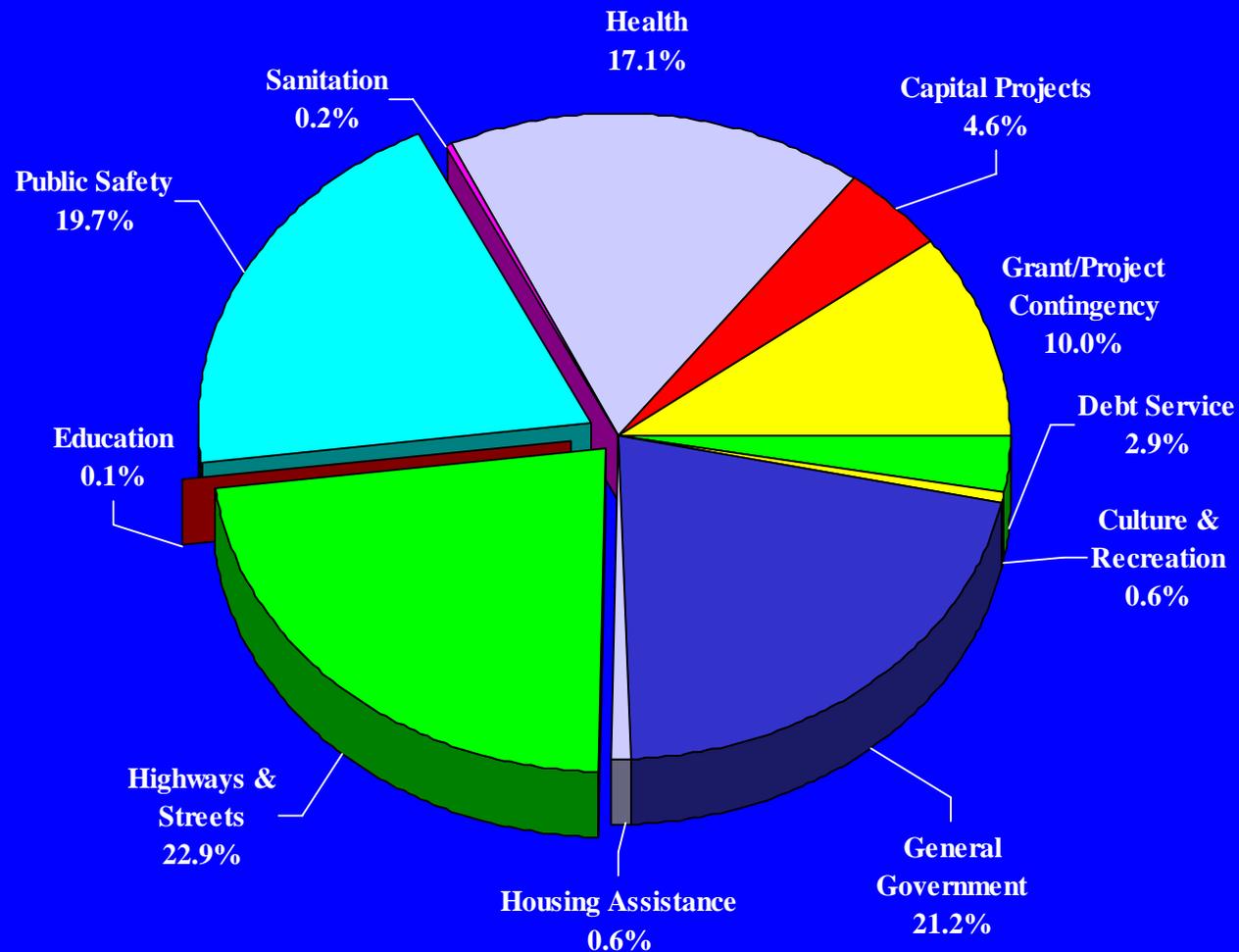
<b>Net Change</b>	<b><u><u>\$94,423,255</u></u></b>
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# Fund Balance and Revenues - All Funds Fiscal Year 2007 - 2008



# Budgeted Expenditures - All Funds

## Fiscal Year 2007 – 2008



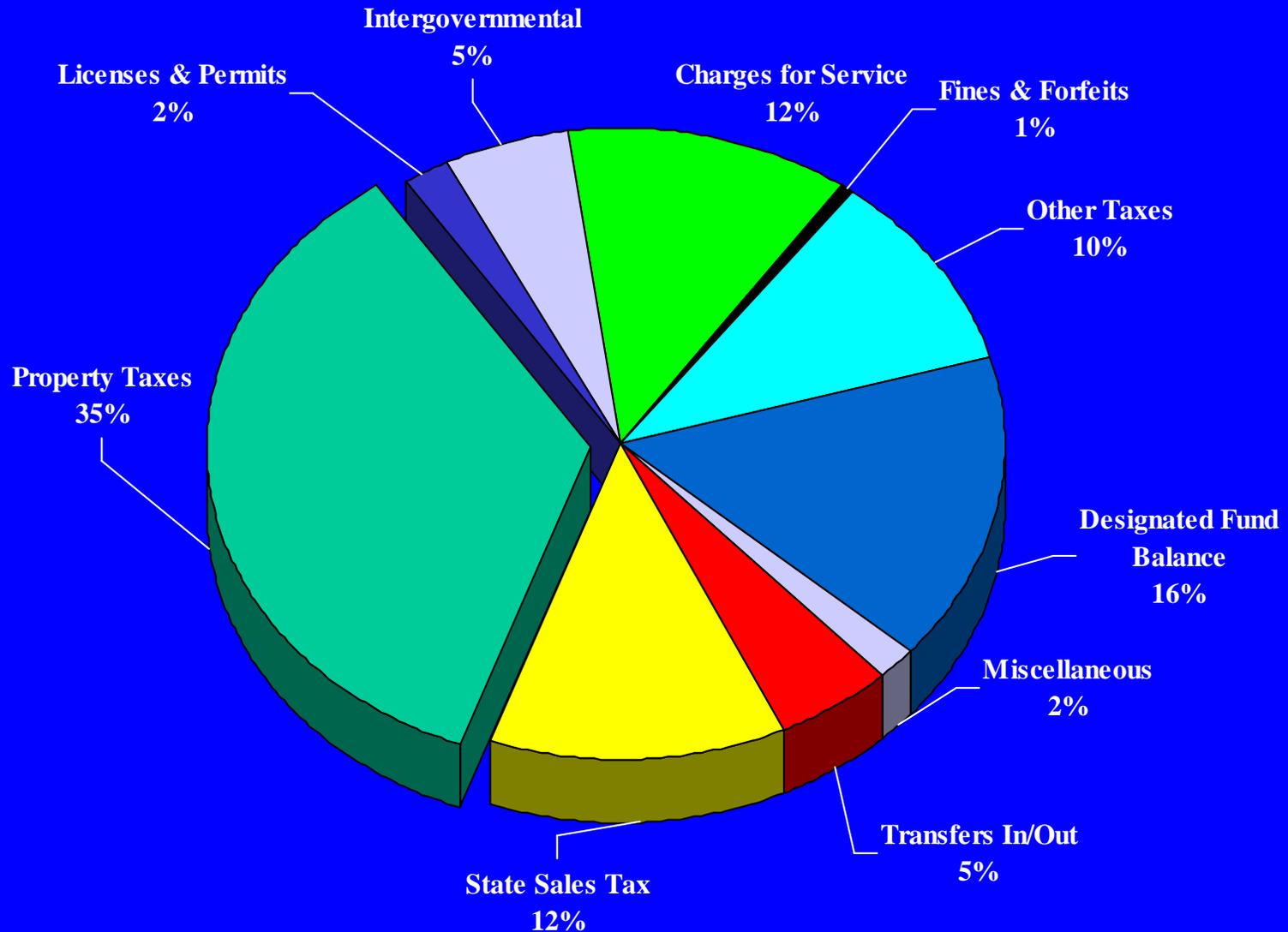
# Net Changes by Fund Type

<b>General Fund</b>	<b>\$ 35,000,000</b>
<b>Special Revenue Funds</b>	<b>68,154,480</b>
<b>Enterprise Funds</b>	<b>2,469,699</b>
<b>Capital Projects Fund</b>	<b>(12,875,870)</b>
<b>Debt Service Funds</b>	<b><u>1,674,946</u></b>
<b>Net Change</b>	<b><u><u>\$94,423,255</u></u></b>

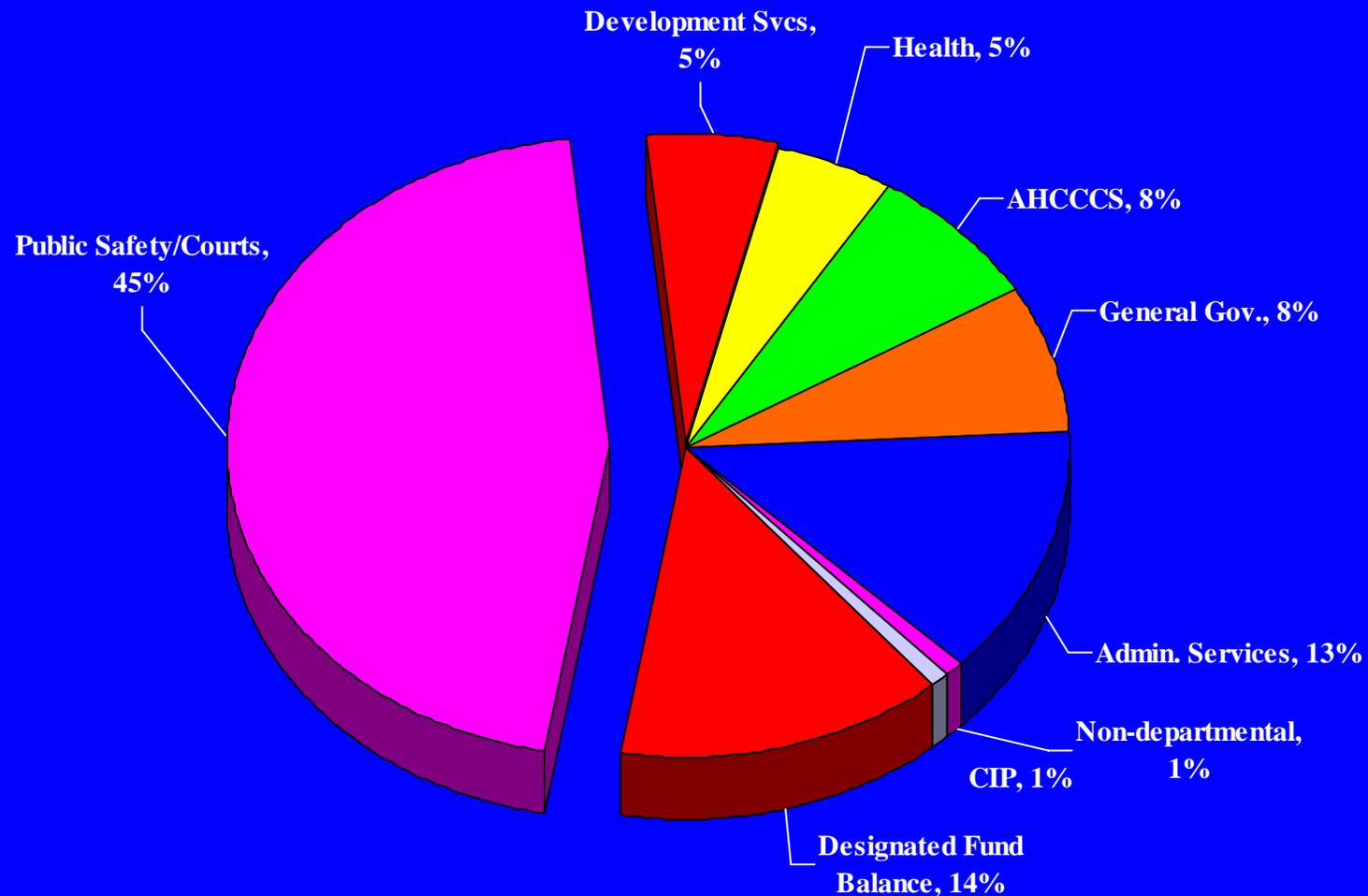
# Prior Year Comparison General Fund

<b>Fiscal Year 2007-2008</b>	<b>\$195,000,000</b>
<b>Fiscal Year 2006-2007</b>	<b><u>160,000,000</u></b>
<b>Net Change</b>	<b><u><u>\$35,000,000</u></u></b>

# Summary of General Fund Revenues Fiscal Year 2007 - 2008



# Summary of General Fund Expenditures Fiscal Year 2007 - 2008



# General Fund Expenditures Designated Fund Balance

Designated Fund Balance (15% of GF Expenses)      \$26,150,000  
- Per Resolution. Necessary for Bond Rating.

Buildings/Facility Improvements	6,549,010
IT Infrastructure	1,628,667
Detention Assistance	932,437
CIP Facilities	363,700
Judgment Property Cleanup	<u>50,000</u>
 Total Designated Fund Balance	 <u><u>\$35,673,814</u></u>

## Revenue Changes

### *Increases*

Property Tax	\$13,200,000
ICE Contract Fees	12,100,000
Fund Balance	6,398,814
Intergovernmental	5,362,000
CCA Contract Fees	3,900,000
Transfer Out Decrease	1,917,371
Interest Earnings	1,100,000
County Sales Tax	500,000
Interest Penalties	200,000
Charges for Services	55,120

### *Decreases*

Building Permits	(\$4,100,000)
Boarding Prisoners Fed/Ste/Lcal	(2,504,000)
Planning Fees	(1,860,000)
Tax Deed Property Sales	(950,000)
Miscellaneous	(234,305)
Licenses and Permits	(56,000)
Fines and Forfeits	<u>(29,000)</u>

**Sub-Total** **\$35,000,000**

### *(Less)*

ICE Fees/Fund Balance	\$13,032,437
CCA Contract Fees	3,900,000
Phase A Building Fund Balance	<u>6,549,010</u>

**Total GF Revenue Increase** **\$11,518,553**

## Expense Changes

### *Increases*

Detention Salaries ICE Contract	\$10,088,031
CCA Contract Fees	3,900,000
Market Study Salary Adj.	3,030,918
Detention ERE – ICE Contract	2,944,406
ERE Increase	1,709,463
COLA FY08 – July 15	1,752,241
CIP Personnel FY07	1,594,819
Length of Service FY08	933,227
Position Reclassifications	932,891
Annualized Length of Service FY07	627,003
ASRS Adj.	330,438
Annualized COLA FY07	265,894
CIP Personnel FY08	1,252,128
CIP Equip/Veh/Facility	5,667,095

### *Decreases*

Operating Expenses	<u>(\$28,554)</u>
<b>Sub-Total</b>	<b>\$35,000,000</b>

### *(Less)*

ICE Salaries/ERE	\$13,032,437
CCA Contract Fees	3,900,000
Phase A Building Fund Balance	<u>6,549,010</u>

**Total GF Expense Increase** **\$11,518,553**

# Major General Fund Expenditure Changes

## FY2007

CIP Personnel	1,477,992
Position Reclassifications	864,553
Annualized Length of Service	581,072
Annualized COLA	246,416

## FY2008

Market Study Salary Adjustment	\$2,808,892
COLA – August 3	1,623,883
ERE Increase	1,584,238
CIP Personnel	1,160,405
Length of Service	864,870
ASRS Adjustment	<u>306,232</u>
Total	<u><u>\$11,518,553</u></u>

# FY2008 Public Safety Increases - Sheriff

## **Sheriff/Patrol/Dispatch**

- Operating Expenses \$73,250
- CIP Patrol Equipment/Vehicles \$1,504,420
- Five Additional Dispatchers \$220,774

## **Sheriff/Adult Detention**

- CIP Equipment \$75,969
- CIP Facilities \$1,699,710

## **Sheriff/Fleet Maintenance**

- One Additional Acct. Clerk \$22,266
- Operating Expenses \$111,855

## **Sheriff/911 System Grant**

- Operating Expense \$17,760

## **Sheriff/Security Alarm Fees**

- Operating Expenses \$19,150

# FY2008 Public Safety Increases - Courts

## Superior Court

• Family Law Commissioner/support staff (Defers Division X)	\$109,702
• Build-out of 3 <sup>rd</sup> Floor Court Building	\$807,000
• Conciliation Mediator	\$63,482
• New jury van	\$22,000
• Operating Expenses	\$31,865

## Justice Courts

• Facility Upgrades	\$1,566,000
• Two Additional Court Clerks PT to FT	\$37,922
• Operating Expenses	\$33,604

## Adult Probation

• CIP Equipment/Vehicles	\$110,530
• Operating Expenses	\$67,500

## Juvenile Services

• CIP Equipment/Vehicles	\$44,760
• Additional PT Probation Officer	\$35,780
• Operating Expense	\$60,450

# FY2008 Public Safety Increases –

## Clerk of the Superior Court

### Clerk of Superior Court

• CIP Equipment/Vehicles	\$47,000
• Two Additional Court Clerks	\$86,686
• Operating Expenses	\$14,776

## County Attorney

### County Attorney

• One Additional Victims Advocate	\$55,205
• CIP Equipment/Vehicles	\$180,247
• Operating Expenses	\$87,339

# FY2008 Public Safety Increases – Summary

- Net Change \$35,000,000
- Public Safety/Courts 22,659,169
- Public Safety as a Percent  
of Net Change 65%

# Prior Year Comparison Special Revenue Fund

<b>Fiscal Year 2007 – 2008</b>	<b>\$165,532,872</b>
<b>Fiscal Year 2006 – 2007</b>	<b><u>97,378,392</u></b>
<b>Net Change</b>	<b><u><u>\$68,154,480</u></u></b>

# Transportation

## HURF

- ARDP - 36 miles of road preservation
- \$1.5M for monsoon damage

## Transportation Excise Tax

- Countywide – 11.75 miles of new paved roads

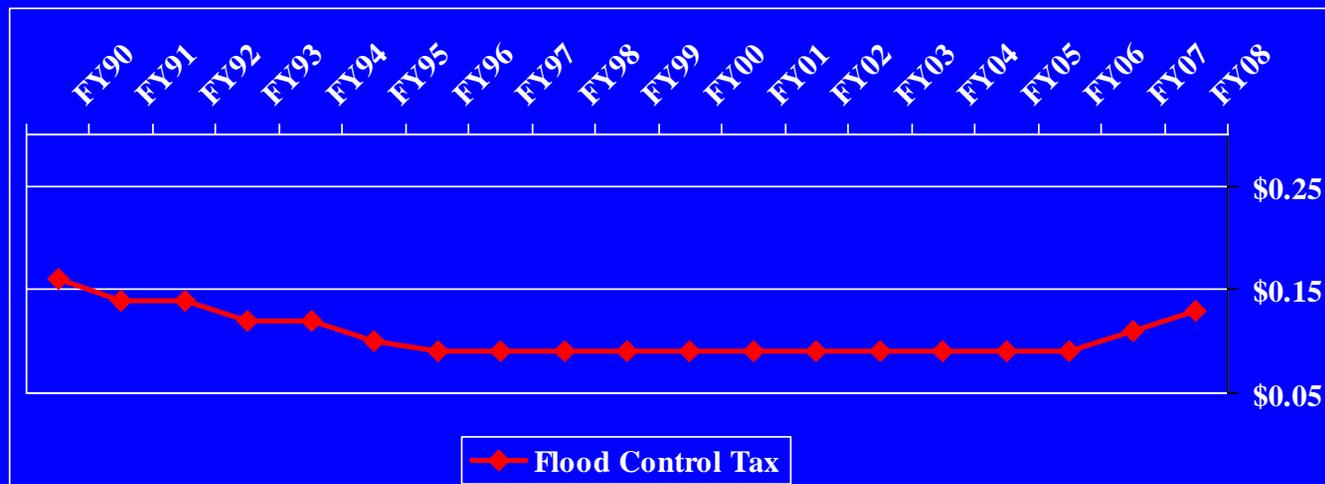
## Impact / Development Fees

- Gantzel Road Extension – 18 paved miles, bridge over CAP canal, traffic signals
- Impact Fee Capital Improvement Program
- 2 miles of new road – Warren Road (Century/Fresno)

# Flood Control District

FY2007 Secondary Flood Control Tax -	\$0.1100
FY2008 Secondary Flood Control Tax -	\$0.1300
<b>Additional Revenue Increase</b>	<b>\$396,000</b>

- **Four additional flood warning gages -**  
**(Aravaipa, Santa Cruz) (Eloy, Casa Grande, Maricopa)** **\$300,000**
- **Area Drainage Master Plan Phase D** **\$96,000**



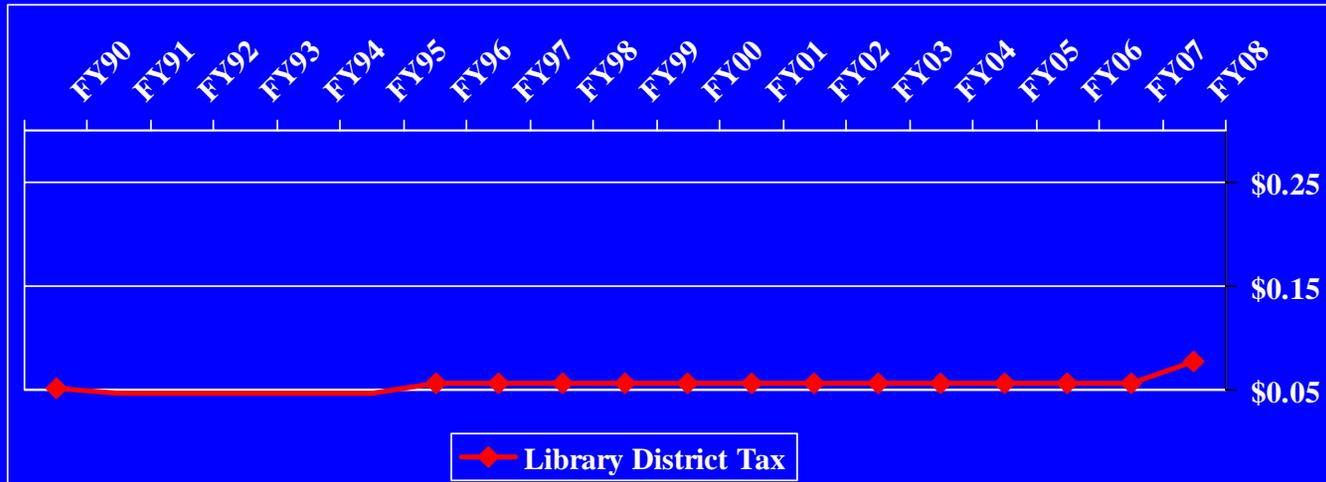
# Library District

FY2007 Secondary Library District Tax - \$0.0570

FY2008 Secondary Library District Tax - \$0.0770

Additional Revenue Increase \$458,000

- **Improving technological access to Library patrons in rural communities of Pinal County** \$230,000
- **Improving Customer Service to Library patrons** \$228,000



# Prior Year Comparison Enterprise Fund

<b>Fiscal Year 2007 – 2008</b>	<b>\$60,422,294</b>
<b>Fiscal Year 2006 – 2007</b>	<b><u>57,952,595</u></b>
<b>Net Change</b>	<b><u><u>\$2,469,699</u></u></b>

# Enterprise Funds

## Detail of Major Changes

Pinal/Gila Long Term Care	\$3,350,864
Fairgrounds	85,260
Horizon Home Health	(649,555)
Inmate Services	<u>(316,870)</u>
Total	<u><u>\$2,469,699</u></u>

# Prior Year Comparison Capital Projects Fund

<b>Fiscal Year 2007 – 2008</b>	<b>\$62,521,428</b>
<b>Fiscal Year 2006 – 2007</b>	<b><u>75,397,298</u></b>
<b>Net Change</b>	<b><u>(\$12,875,870)</u></b>

# Capital Projects Funds

## Detail of Major Projects

Gantzel Road Expansion	\$37,950,487
Land/Building	20,000,000
Imaging Project	2,652,000
Juv. Det. Construction Completion	750,000
Adult Det. Construction Completion	750,000
GIS Project Continuation	152,728
Health/Information Mgt-Telephone	103,670
Recorder/VRAZ	86,000
Bioterrorism Grant	67,743
Miscellaneous Projects	8,800
Total	<u><u>\$62,521,428</u></u>

# Prior Year Comparison Debt Service Funds

<b>Fiscal Year 2007 – 2008</b>	<b>\$14,946,661</b>
<b>Fiscal Year 2006 – 2007</b>	<b><u>13,271,715</u></b>
<b>Net Change</b>	<b><u><u>\$1,674,946</u></u></b>

# Debt Service Funds - Recap

<u>Project</u>	<u>Amount</u>	<u>Payoff Date</u>
Gantzel Road	\$5,049,513	2025
Adult/Juv. Detention Facility Expansion	4,971,594	2030
Superior Court/Sheriff Administration	2,499,060	2021
Series 1998 Certificates of Participation	1,549,323	2009
Energy Conservation Project	202,366	2013
Casa Grande Probation Building	148,115	2010
Maricopa Road	526,690	2008
Total	<u>14,946,661</u>	

# Total Budget

Fiscal Year 2007-2008

\$498,423,255

# Budget Calendar Dates

**Tentative Budget**

**June 27**

**Adopted Budget Hearing**

**August 1**

**Tax Levy and Rates Hearing**

**August 15**

# **Pinal County Mission Statement**

**Pinal County Government protects and enhances its citizens' quality of life by providing public services in an ethical, efficient, and responsible manner delivered by a motivated, skilled and courteous workforce.**

